

Month of June Description	COMPARISONS												Month of June Avg	
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021		
											Covid-19			
Golf Rounds	4,100	2,930	2,885	3,608	5,087	4,503	4,538	4,583	4,705	5,159	7,050	6,499	4,637	
No Play Days - Weather	0	0	1	2	0	0	0	0	0	0	0	0	0	
Play Days	30	30	29	29	30	30	30	30	30	30	30	30	30	
Avg \$ Rev per Round / Star	29.02	17.03	22.63	26.47	26.01	28.47	26.05	28.43	27.29	31.32	31.62	34.63	27	
Avg \$ Profit per Round/Start	0.22	(7.92)	3.29	8.45	12.68	13.30	6.54	14.20	8.80	15.37	15.90	15.96	9	
Revenue - Golf	119.0	49.9	65.3	95.5	132.3	128.2	118.2	130.3	128.4	161.6	222.9	225.1	131.4	
Expenses														
Golf Course Operations	73.0	39.7	20.4	24.8	32.0	31.1	35.6	31.5	37.9	39.5	54.8	58.4	39.9	
Administration	9.5	9.9	10.2	9.1	9.2	7.9	7.5	6.8	7.4	7.2	9.8	11.8	8.9	
Grounds Operations	35.6	23.5	25.2	31.1	26.6	29.3	45.4	26.9	41.7	35.6	46.2	51.1	34.9	
Total Expenses	118.1	73.1	55.8	65.0	67.8	68.3	88.5	65.2	87.0	82.3	110.8	121.3	84	
P&L Excess / (Deficiency)	0.9	(23.2)	9.5	30.5	64.5	59.9	29.7	65.1	41.4	79.3	112.1	103.7	47.8	
Key Expense Areas:														
Payroll														
Grounds Operations	23.8	16.0	18.8	16.4	20.2	20.3	19.3	24.1	23.3	23.3	29.6	35.4	22.5	
Golf Course Operations	25.0	15.7	8.5	5.3	12.9	12.0	11.1	14.1	16.5	17.6	24.4	24.1	15.6	
Administration	9.1	7.6	9.5	6.8	7.7	6.4	6.3	6.1	6.0	6.3	6.4	6.7	7.1	
Total Payroll	57.9	39.3	36.8	28.5	40.8	38.7	36.7	44.3	45.8	47.2	60.4	66.2	15.1	
% Payroll to Revenue	49%	79%	56%	30%	31%	30%	31%	34%	36%	29%	27%	29%	11%	
% Payroll to Expenses	49%	54%	66%	44%	60%	57%	41%	68%	53%	57%	55%	55%	18%	
Utilities														
Golf Ops & Pro Shop	10.5	7.5	1.4	2.5	4.0	2.9	2.8	2.9	0.7	2.6	1.6	3.5	3.6	
Grounds	7.1	2.4	0.7	1.7	2.8	4.5	5.4	5.3	8.7	5.2	9.1	5.8	4.9	
Clubhouse Top Floor			6.3	5.9	8.0	7.3	6.3	8.8	5.6	7.0	4.3	7.2	6.7	
Utilities/Gen Fund Prtn	0.0	0.0	6.3	5.9	8.0	7.3	6.3	8.8	5.6	7.0	4.3	7.2	5.6	
Clubhouse Maintenance/Improvements (Gen Fund):														
1st Bldg Repair/Maintenance	0.0	0.0	0.1	0.0	0.0	0.5	0.3	0.1	1.0	0.9	4.9	1.5	0.8	
2nd Bldg Repair/Maintenance	6.2	0.1	1.8	0.0	5.3	2.3	1.7	0.6	2.4	2.6	27.9	4.3	4.6	
Capital Expenditures														
Grounds / Golf	17.2	163.4	0.0	7.9	0.0	0.0	0.9	10.4	0.0	0.0	0.0	0.0	0.0	
Clubhouse	41.0	4.4	0.0	0.0	0.0	0.0	0.0	0.0	12.5	0.0	0.0	0.0	0.0	
Golf Course	0.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Restaurant - Noonan's	0.0	8.5	9.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Total Cap Exp	58.2	179.3	9.8	7.9	0.0	0.0	0.9	10.4	12.5	0.0	0.0	0.0	0.0	
District Fund Accounts														
General Fund	74	76	76	141	127	42	30	30	30	30	164	285		
* Gen Fund (8/15 Roof Ins Proceeds)							179	193	223	216		400	<-2021-CF	
Capital Fund	793	326	56	33	3	3	1,791	735	466	433	359	57		
Debit Service Fund	416	467	358	424	513	520	433	439	481	544	604	673		
Enterprise Fund	266	111	150	195	355	397	409	393	401	452	751	769		
TOTAL ALL FUNDS	1,549	980	640	793	998	962	2,842	1,790	1,601	1,675	1,878	2,184		
Total Funds less Dbt Svc	340	513	282	369	485	442	618	616	654	698	915	1,454		
Must always be > \$100														
Bond Balance	5,195	5,855	5,695	5,529	5,348	5,161	6,640	6,380	6,195	6,005	5,810	5,605		
HR Foundation Bank	0.0	0.0	0.0	0.0	4.2	7.4	7.4	12.4	12.4	12.4	12.4	12.4		
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Avg	

Notes: This "Snap Shot" report is a summary prepared from Simmons & Wheeler (S&W) monthly HRMD financial reports
It is not prepared by S&W, rather by the HRMD Directors