### Heather Ridge Metropolitan District Financial Statements

February 28, 2013

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#### **ACCOUNTANT'S COMPILATION REPORT**

Board of Directors Heather Ridge Metropolitan District

We have compiled the accompanying Combined Balance Sheet – Governmental Funds, Enterprise Funds and Account Groups of the Heather Ridge Metropolitan District as of February 28, 2013 and the related Statements of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Governmental and Enterprise Funds for the two months then ended. We have not audited or reviewed the accompanying financial statements and, accordingly, we do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the compilation in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist the management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Management has elected to omit the Statements of Net Position, Statement of Activities, Statement of Cash Flow, Management Discussion and Analysis and all of the disclosures required by accounting principles generally accepted in the United States of America. Accordingly, the accompanying financial statements are not intended to be used by readers who are not familiar with the District's financial affairs or informed about such matters that would be disclosed in complete financial statements.

We are not independent with respect to Heather Ridge Metropolitan District because we performed certain accounting services that impaired our independence.

March 11, 2013

Serimono & Wheeler P.C.

# Heather Ridge Metropolitan District Balance Sheet - Governmental Funds and Account Groups Governmental Funds

#### February 28, 2013

Assets	General <u>Fund</u>			Capital <u>Fund</u>		Debt Service <u>Fund</u>		interprise <u>Fund</u>	Account <u>Groups</u>		Total <u>All Funds</u>
Current assets	ф	400	•		•		•	00.000		•	00.400
Cash in the Ronk	\$	439	\$	-	\$	-	\$	38,000		\$	38,439
Cash in US Bank Cash in COLOTRUST		EC 040		-		-		10,392			10,392
Petty Cash		56,948		-		-		54,909	-		111,857
Accounts receivable - taxes		47,584		-		128,260		2,450	-		2,450
Cash - Trustee		47,504		40,624		184,799		57,671	<del>-</del>		175,844 283,094
Prepaid Expense		72		40,024		104,733		4,536	-		4,608
Inventory		- 12		-		_		10,206	_		10,206
Receivable - Members		_		_		_		10,200	_		10,200
Receivable - GCAT		_		_		_		15,803	-		15,803
Receivable - rent		5,250		_		_		-	_		5,250
		110,293	_	40,624	_	313,059		193,967		_	657,943
Other assets	_	110,200	_	10,021	_	010,000		100,007		_	001,040
Improvements		_		_		_		_	3,146,317		3,146,317
Amount available in debt service		_		_		_		_	313,059		313,059
Amount to be provided for									010,000		313,033
retirement of debt	_	_		_	_	_			5,215,941		5,215,941
		_		_		_		_	8,675,317		8,675,317
	_	440.000	_	40.004	_	040.050	•	400.007		_	
	<u> </u>	110,293	\$	40,624	<u>\$</u>	313,059	<u>\$</u>	193,967	\$ 8,675,317	\$	9,333,260
Liabilities and Equity											
Current Liabilities											
Accounts payable	\$	9,665	\$	-	\$	-	\$	8,638	\$ -	\$	18,303
Payable to Tournaments		-		-		-		900	-		900
Payable to HRCC		-		-		-		3,128	-		3,128
Payable to Clubs/Credit Book		-		-		-		16,016	-		16,016
Deferred Revenue		-		-		-		-	-		-
Sales Tax Payable	_	-	_	-	_	-		(624)	-	_	(624)
Long Term Liabilities											
General obligation Bonds	_		_	•	_	-	_	-	5,529,000	_	5,529,000
Total Liabilities		0.665						20.050	E E00 000		E E00 700
Total Liabilities	_	9,665	_		_		_	28,058	5,529,000	_	5,566,723
Fund Equity											
Investment in improvements		_		_		_			3,146,317		3,146,317
Fund balance		100,628		40,624		313,059		165,909	5,170,517		620,220
	_		_		_				0.440.017		
		100,628	_	40,624	_	313,059		165,909	3,146,317	_	3,766,537
	<u>\$</u>	110,293	<u>\$</u>	40,624	<u>\$</u>	313,059	\$	193,967	\$ 8,675,317	\$	9,333,260

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds

#### Budget and Actual

#### For the 2 Months Ended February 28, 2013 General Fund

							V	ariance		Prior	Yea	ar
		Annual				Year to	Fa	avorable		Current		Year to
		<u>Budget</u>		<u>Actual</u>		<u>Date</u>	(Un	favorable)		<u>Month</u>		<u>Date</u>
Revenues												
Property taxes	\$	143,602	\$	47,530	\$	50,416	\$	(93,186)	\$	73,065	\$	74,479
Specific ownership taxes		8,616		767		1,810		(6,806)		997		2,218
Misc Income		2,000		78		78		(1,922)		1,829		1,938
Rent - Restaurant		60,000		5,250		10,500		(49,500)		4,000		7,236
Interest income		5,214		19		43		(5,171)		7		13
		219,432	_	53,644		62,847		(156,585)		79,898		85,884
Expenditures												
Accounting		22,000		954		2,332		19,668		1,620		5,025
Audit		8,500		-		-		8,500		_		_
Legal		30,000		670		4,061		25,939		385		3,831
Insurance		13,000		_		7,313		5,687		_		10,779
Community Communication		35,000		2,434		7,322		27,678		2,643		5,650
Social function		-				1,068		(1,068)		-,010		-
Consultant Fees/Mgmt Fees		12,000		1,000		2,000		10,000		1,000		2,000
Pest Control		500		-		-		500		1,000		2,000
Miscellaneous		1,000		_		10		990		_		10
Building-2nd Floor/Repairs/Main	1	20,000		1,525		1,525		18,475		580		
Building - Utilities/Electric	'											5,085
Building - Utilities/Gas		35,000		2,218		4,478		30,522		2,820		2,820
<u> </u>		17,000		1,298		2,822		14,178		2,852		2,852
Building - Utilities/Water/Sewer		20,000		845		1,669		18,331		1,102		1,985
Utilities/Telephone		2,750		347		657		2,093		-		-
Security		1,200		72		144		1,056		72		72
Meals & Entertainment		-		46		71		(71)		-		-
Licenses/Permits/Fees		-		100		100		(100)		-		-
Office Supplies/Expense		500		20		36		464		-		-
Treasurer's Fees		2,154		713		756		1,398		1,096		1,117
Meeting Expense		-		-		-		-		-		-
Training/Education		-		-		-		-		-		_
Janitorial Supplies		500		-		-		500		-		_
Trash Removal		3,500		-		878		2,622		-		_
Mileage/Travel/Lodging		-		_		-				_		_
Election		-		-		_		_		947		947
Contingency		50,712		_		_		50,712		_		
Emergency reserve		6,738		_		_		6,738		_		_
, receive		0,700	_		_			0,700	_		_	
		282,054		12,242		37,242		244,812		15,117		42,173
			_	120,2012		07,212		2.1.1,012		10,117	_	72,173
Excess (deficiency) of revenues				-								
over expenditures		(62,622)		41,402		25,605		88,227		64,781		12 744
C.O. Oxportandioo		(02,022)		71,702		25,005		00,221		∪ <del>-1</del> ,701		43,711
Fund balance - beginning		62,622	_	59,226		75,023		12,401		2,303		23,373
Fund holonoo andina	œ		¢.	400.000	•	400.000	•	400.000	•	07.00:		
Fund balance - ending	\$		<u>\$</u>	100,628	\$	100,628	\$	100,628	\$	67,084	<u>\$</u>	67,084

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance

## Governmental Funds

### Budget and Actual For the 2 Months Ended February 28, 2013 Capital Fund

				Variance	Prior Year				
	Annual		Year to	Favorable	Current	Year to			
	<u>Budget</u>	<u>Actual</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>			
Revenues									
Bond Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Miscellaneous Income	-	-	-	-	-	0			
Interest income	10	1	1	(9)	2	5			
	10	1	1	(9)	2	5			
Expenditures				(0)					
Cost of Issuance	_								
Capital Improvements	50,938	-	-	- E0 020	-	-			
Planning & Engineering	30,930	-	-	50,938	-	-			
Permits	-	-	-	~	-	-			
Wells	*	-	-	-	-	-			
	-	-	-	-	-	-			
Maintenance Building Roof	-	-	-	-	-	-			
Clubhouse Outside Lighting	~	-	-	-	-	-			
Software System	-	-	-	-	-	-			
Golf Equipment	-	-	-	-	-	-			
Perimeter Fence	-	-	-	-	-	-			
Range Netting	-	-	-	-	-	-			
Website Development	-	-	-	-	-	-			
Improvements	-	-	-	-	-	-			
Irrigation	-	-	-	-	-	-			
Irrigation Contract 2011 Bond	-	-	-	-	-	-			
Cart Path Improvements	-	-	-	-	-	_			
Security	-	-	-	-	_	_			
Signs/Monuments	-	-	_	-	_	_			
Computer Equipment	-	-	_	-	_	-			
Golf Landscape Maintenance	_	-	_	-	_	_			
Clubhouse Improvements	_	_	_	-	_	-			
Accounting	_	_	-	_	_	_			
Legal	_	-	-	_	_	_			
Smoking Patio	-	_	_	_	_	-			
Restaurant Improvements	-	_	_	_	_	-			
Parking Lot Improvements	_	_	_	_	-	-			
Miscellaneous	_	_	_	-	-	-			
	50,938			E0 029					
				50,938	-				
Excess (deficiency) of revenues									
over expenditures	(50,928)	1	1	E0 000	^	-			
over experience	(30,920)	ı	1	50,929	2	5			
Fund balance - beginning	50,928	40,623	40,623	(10,305)	75,909	75.006			
-33	30,020	10,020	+0,020	(10,303)	10,000	75,906			
Fund balance - ending	\$ -	\$ 40,624	\$ 40,624	\$ 40,624	\$ 75,911	\$ 75,911			
~				10,021		70,011			

# Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual

#### For the 2 Months Ended February 28, 2013 Debt Fund

							Variance		Prior Year			
		Annual				Year to		avorable		Current		Year to
_		<u>Budget</u>		<u>Actual</u>		<u>Date</u>	<u>(U</u> r	<u>nfavorable)</u>		Month		<u>Date</u>
Revenues		007.404		400 445			_		_			
Property taxes	\$	387,101	\$	128,117	\$	135,896	\$	(251,205)	\$	136,073	\$	138,740
Specific ownership taxes		25,162		2,065		4,878		(20,284)		1,857		4,130
Interest income	_	400				15	_	(385)	_		_	17
		412,663		130,189		140,789		(271,874)		137,937		142,887
Expenditures										<u> </u>		
Bond Principal '09		165,000		-		-		165,000		-		-
Bond Principal '11		16,500		-		-		16,500		-		_
Bond Interest '09		206,830		-		51,708		155,122		-		53,320
Bond Interest '11		30,126		-		7,532		22,594		-		7,697
Trustee Fees		2,500		-		-		2,500		-		-
Treasurer Fees		5,807		1,921		2,038		3,769		2,041		2,081
Contingency			_	-				-			_	-
		426,763		1,921		61,278		365,485		2,041		63,098
Excess (deficiency) of revenues												
over expenditures		(14,100)		128,268		79,511		93,611		135,896		79,789
Fund balance - beginning		231,362	_	184,791	_	233,548		2,186		227,309		283,416
Fund balance - ending	\$	217,262	\$	313,059	\$_	313,059	\$	95,797	\$	363,205	\$	363,205

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis

# Enterprise Funds Budget and Actual For the 2 Months Ended February 28, 2013 Enterprise Fund

				Variance	Prior Year				
	Annual	Current	Year to	Favorable	Current	Year to			
	<u>Budget</u>	<u>Month</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>			
Revenues									
Golf Course Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Golf Packages	131,400	4,000	50,225	(81,175)	(3,135)	74,893			
Golf Packages - trade acct	-	-	-	-	-	_			
Cart Packages	32,300	1,400	11,352	(20,948)	_	19,140			
Cart Packages -trade acct	-	-	-	-	-	-			
Junior Golf Packages	210	-	-	(210)	-	_			
Golf Cards	145,750	3,250	11,895	(133,855)	-	62,542			
Tournaments	-	-	-	-	-	-			
Cart Fees	141,850	1,496	3,622	(138,228)	449	1,313			
Green Fees	410,000	13,503	18,789	(391,211)	8,373	8,821			
Range ball fees	26,250	357	718	(25,532)	46	199			
Club Rentals	500	-	-	(500)	_	-			
Merchandise	29,500	203	416	(29,084)	67	1,828			
Rent - Restaurant	-	-	-	`-'	_	-			
Miscellaneous Income	1,800	18	118	(1,682)	70	70			
Donations	-	-	-	-	_	-			
Adjustment for Deferred Pkgs	-	-	_	-	-	_			
Interest income	100	-	-	(100)	-	_			
	919,660	24,227	97,135	(822,525)	5,870	168,806			
Expenditures									
Golf Course operations	267,800	17,441	36,776	231,024	19,157	47,403			
Administration Expenses	92,500	7,056	11,885	80,615	7,122	13,263			
Grounds expense	355,000	15,945	34,953	320,047	12,842	27,104			
	715,300	40,442	83,614	631,686	39,121	87,770			
Excess (deficiency) of revenues over expenditures	204,360	(16,215)	13,521	(190,839)	(33,251)	81,036			
Fund balance - beginning	157,304	182,124	152,388	(4,916)	164,997	50,710			
Fund balance - ending	\$ 361,664	\$ 165,909	\$ 165,909	\$ (195,755)	\$ 131,746	\$ 131,746			

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds

## Budget and Actual For the 2 Months Ended February 28, 2013 Enterprise Fund

				Variance	Prior Year				
	Annual <u>Budget</u>	Current <u>Month</u>	Year to <u>Date</u>	Favorable (Unfavorable)	Current	Year to Date			
Golf Course operations									
Merchandise	\$ 25,000	3,395	5 \$ 3,728	\$ 21,272	\$ 1,342	\$ 4,869			
Equipment lease	500			500	,,0.2	- 1,000			
District Consultants				-	_	_			
F&B Expenses promo	500	) .		500	-	•			
Tournament commissions				-	_	_			
Tournament Expense	500	) .		500	-	_			
Wages and benefits	77,400		4,003		3,146	3,676			
Business licenses and permits	500		,,,,,,,	500	0,140	0,070			
Advertising	3,500		230		1,161	1,355			
Advertising - trade acct	-,			0,270	1,101	1,000			
Bank Service charges	200	) -		200		_			
Credit Card Fees	14,150		1,511	12,639	3,628	3,684			
Meals and entertainment	100			100	10	10			
Charitable community relations				100	-	10			
Club Rental Expense				_	_				
Computer and internet expenses	5,500	550	1,151	4,349	463	848			
Driving range supplies	4,000		1,101	4,000	400	279			
Dues and subscriptions	250		200	50	200	220			
Employee clothing expenses	100		200	100	200	220			
Employee relations	100		_	100	-	-			
Equipment facility rental	100		_	100	-	-			
GHIN expense	800		-	800	-	-			
Golf Club Repairs	200		-	200	-	-			
Golf Cart Lease	58,310		9 760		4 200	0.700			
Golf Lessons	800		8,760	49,550	4,380	8,760			
Golf Cart Repairs	4,000		450	800	700	700			
Janitorial expense	4,000		159	3,841	730	730			
Laundry/Cleaning expense	4,000	54	54	3,946	22	22			
Licenses/Permits/Fees	•	-	-	-	-	-			
insurance	10.000	<u>-</u>	7.070		-				
Office Supplies/Expenses	10,000		7,879	2,121	-	5,410			
Operating Supplies	750			600	6	161			
Golf Supplies	2,500		690	1,810	994	994			
Pest control	1,000	-	-	1,000	-	-			
Postage and Delivery	150	-	-	450	-	-			
Printing Stationary	2,000		-	150	12	12			
Repairs/Maintenance	,		-	2,000	697	935			
Training education	2,500		791	1,709	40	44			
Trash removal	200		-	200	-	-			
Travel/mileage/lodging	2,000		219	1,781	469	936			
0 0 0	200		-	200	-	-			
Utilities - alarm Utilities -electric	940			940	-	-			
	14,000		2,063	11,937	893	3,979			
Utilities -gas	6,500		1,883	4,617	266	2,753			
Utilities - water	5,000	281	556	4,444	420	576			
Utilities - Satellite/Cable	4.000	-	-	-	-	-			
Utilities telephone	4,000	275	585	3,415	200	750			
Clubhouse Improvements	-	-	-	-	-	-			
District Management	12,000	1,000	2,000	10,000	-	2,500			
Custodial Supplies	-	-	-	-	-				
Utilities-Clubhouse		-	-	-	-	-			
Security	550	82	164	386	78	300			
Pool expenses	-	-	-	-	-	-			
Miscellaneous expense	2,000	-	-	2,000	-	3,600			
Building Maintenance	1,000	-	-	1,000	-	-			
Costs Associated with 2nd Floor				-		-			
Total Golf Course Operations	\$ 267,800	\$ 17,441	\$ 36,776	\$ 231,024	\$ 19,157	\$ 47,403			

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds

Budget and Actual
For the 2 Months Ended February 28, 2013
Enterprise Fund

							Variance		Prio	ar	
		Annual		Current		Year to	Favorable	_	Current		Year to
		<u>Budget</u>		<u>Month</u>		<u>Date</u>	(Unfavorabl	<u>e)</u>	<u>Month</u>		Date
Administration Expenses											
Accounting	\$	7,000	\$	417	\$	1,233	\$ 5,76	7 \$	345	\$	720
Legal		2,000		~		-	2,00	0	-		-
Consulting fees		2,000		-		-	2,00	0	~		-
Wages and Benefits		78,000		6,614		10,601	67,39	9	6,777		12,257
Office operations		200		-		-	20	0	-		· -
Computer and internet expenses		1,000		-		-	1,00	0	-		-
Repairs/Maintenance		500		-		-	50	0	-		-
Operating supplies		200		-		-	20	0	-		229
Janitorial		-		-		_		-	-		-
Postage and delivery		100		-		-	10	0	-		32
Printing/Stationery		500		-		-	50	0	**		-
Professional fees		-		-		-		_	-		_
Security		_		-		_		_	*		-
Training/education		500		-		_	50	0	_		_
Travel/mileage/lodging		-		_		_		_	_		_
Utilities - Satellite/cable		_		_		_		_	_		_
Miscellaneous		500		25		51	44	9	-		25
Total Administrative expenses	\$	92,500	\$	7,056	\$	11,885	\$ 80,61	 5 \$	7,122	\$	13,263
										_	
Grounds											
Golf course amenities	\$	1,500	\$	-	\$	-	\$ 1,50	0 \$	-	\$	-
Wages and benefits		220,000		12,872		25,369	194,63	1	11,735		21,992
Fuel Charges		18,500		-		-			5		5
Dues and subscriptions		200		-		-	20	0	-		_
Employee relations		250		-		-	25	0	-		_
Utility - electric		50,000		777		1,584	48,41	6	320		3,929
Utility - gas		2,500		237		503	1,99	7	251		445
Utility - water/sewer		1,500		103		183	1,31		83		171
Utility - telephone		1,800		115		232	1,56		114		228
Trash Removal		3,500		-		395	3,10		-		-
Education/seminars		450		-		-	45		-		-
Chemicals		4,000		-		-	4.00	0	_		_
Equipment repairs/maintenance		12,500		428		1,608	10,89		_		_
Equipment rental		1,500		_		, <u>-</u>	1,50		-		_
Fertilizer		15,000		-		_	15,00		_		_
Golf course supplies		3,500		_		_	3,50		~		_
Ground improvements		2,000		-		-	2,00		77		77
Landscaping		1,300		600		4,150	(2,85		-		
Licenses/Permits/Fees		-		148		148	(14		-		_
Irrigation repairs		6,000		51		93	5,90		-		
Amenities		· -		-		-	0,00	_	_		_
Sand, soil, gravel		4,000		-		_	4,00	0	_		_
Sanitation rental		3,500		540		540	2,96		185		185
Professional Fees		-		_		-	2,00	_	100		100
Security		500		74		148	35	2	72		72
Small tools and equipment		500		-		-	50		-		12
Tires/batteries		500		_		_	50		-		-
Training/Education		-		-		_	30	-	-		-
Landscape Maintenance			_					-	-		-
Total Grounds expense	\$	355,000	\$	15,945	\$	34,953	\$ 301,54	7 \$	12,842	\$	27,104
•	<u>-</u>	,	<u>-</u>		_	0.,000	+ 001,04	<u> </u>	12,042	Ψ	27,104

HRMD Golf & Clubhouse P&L 2012 by Month

Income / Expense Statement Summary Actual \$ (000)

YTD Summary

#### 2013 - YTD

				20	13 -	טוז							
Description	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec	YTD
Significant Operations Event	SNOW	SNOW		-					-				
Golf Rounds / Starts	432	470											902
No Play Days - Weather	12	13											25
Play Days	19	15											34
Avg \$ per Round / Start	168.77												107.69
Revenue - Golf	72.9	24.2											97.1
Expenses													
Golf Course Operations	19.3	17.4											36.8
Administration	4.8	7.1											11.9
Grounds Operations	19.0	15.9	***************************************		***************************************	***************************************	***************************************		***************************************		***************************************	***************************************	35.0
Total Expenses	43.2	40.4										•	83.6
P&L Excess / (Deficiency)	29.7	(16.2)											13.5
Tal Excess (Denoising)		(1012)											10.0
Key Expense Areas: Payroll													
Grounds Operations	12.5	12.9											25.4
Golf Course Operations	0.8	3.2									*****		4.0
Administration	4.0	6.6											10.6
Total Payroll	17.3	22.7											40.0
% Payroll to Revenue	24%	94%											41%
% Payroll to Expenses	40%												48%
***************************************		0070	***************************************		***************************************	***************************************	***************************************	***************************************	***************************************		***************************************	***************************************	10 / 0
Utilities													
Golf Ops & Clubhouse	2.7	2.4											5.1
Grounds	2.0	4.7											2.0
Clubhouse Top Floor	4.9	4.7											9.6
Utilities/Gen Fund Portn	4.9	4.7											9.6
Clubhouse Maintena	nce (C	en Fu	nd):										
1st Bldg Repair/Maintenance	0.0	0.0	- /										0.0
2nd Bldg Repair/Maintenance	0.0	1.5											1.5
Conital Expanditures						_	a Data :		- 0000	0010 0	040 0 00	110	To Doto
Capital Expenditures Grounds / Golf							o Date i	nciuae	s 2009,	2010, 2	J 1 2 & 2 U	)i3 =>	To Date
	0.0	0.0											1,543
Clubhouse	0.0	0.0											354
Golf Course	0.0	0.0											125
Restaurant - Noonan'	0.0	0.0											106
Total Cap Exp	0.0	0.0											2,128
District Fund Accoun	nts												
General Fund	59	101											
Capital Fund	41	41											
Debit Service Fund	185	313											
Enterprise Fund	182	166											
TOTAL ALL FUNDS	467	620											
Total Funds less Dbt Svc =>	282	307											

Jan Feb Mar April May June July Aug Sept Oct Nov Dec YTD

Notes: This report is a summary prepared from Simmons & Wheeler (S&W) monthly HRMD financial reports It is not prepared by S&W, rather by the HRMD Directors