Heather Ridge Metropolitan District Financial Statements

April 30, 2018

SIMMONS & WHEELER, P.C.

304 Inverness Way South, Suite 490, Englewood, CO 80112

Certified Public Accountants (303) 689-0833

## ACCOUNTANT'S COMPILATION REPORT

Board of Directors Heather Ridge Metropolitan District

Management is responsible for the accompanying financial statements of each major fund of Heather Ridge Metropolitan District, as of and for the period ended April 30, 2018, which are comprised of the Balance Sheet and the related Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual for the Governmental Funds, Enterprise Fund and account groups for the four months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit the Statement of Net Position, Statement of Activities, Statement of Cash Flow, Management Discussion and Analysis and all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the District's financial position and results of operations. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Heather Ridge Metropolitan District because we performed certain accounting services that impaired our independence.

Simmono & Wheeler, P.C.

May 14, 2018 Englewood, Colorado

## Heather Ridge Metropolitan District Balance Sheet - Governmental Funds and Account Groups Governmental Funds April 30, 2018

				April 30, 20	110							
		<b>.</b> .				Debt	_					
		General		Capital		Service	E	Interprise		Account		Total
Assets		<u>Fund</u>		<u>Fund</u>		<u>Fund</u>		<u>Fund</u>		<u>Groups</u>		All Funds
Current assets												
Cash in checking	\$	14,483	\$	-	\$	-	\$	150,000	\$	-	\$	164,483
Cash in US Bank		-		-		-		25,523		-		25,523
Cash in COLOTRUST		56,803		684,922		368,629		175,205		-		1,285,559
Cash in COLOTRUST-Roofing		107, <b>281</b>		-		-		-		-		107,281
Petty Cash		-		-		-		2,450		-		2,450
Accounts receivable - taxes		33,230		-		63,621		-		-		96,851
Inventory		-		-		-		29,614		-		29,614
Receivable - GCAT		-		-		-		37,861		-		37,861
Receivable - rent		10,625	-		_	-	_			-	_	10,625
		222,422	_	684,922		432,250	_	420,653		-	_	1,760,247
Other assets												
Improvements		-		-		-		-		3,146,317		3,146,317
Amount available in debt service		-		-		-		-		432,250		432,250
Amount to be provided for retirement of debt		-		_		-		-	ļ	5,762,750		5,762,750
retrontent of dest	_		_		-							
	_			-	_		_	-		9,341,317	_	9,341,317
	\$	222,422	<u>\$</u>	684,922	\$	432,250	\$	420,653	<u>\$</u>	9,341,317	\$	11,101,564
Liabilities and Equity												
Current Liabilities												
Accounts payable	\$	15,456	\$	141,599	\$	-	\$	18,860	\$	-	\$	175,915
Payable to Tournaments		-		-		-		1,500		-		1,500
Payable to Clubs		-		-		-		2,646		-		2,646
Payable to Gift Cards		-		-		-		9,177		-		9,177
Outstanding Premium Cards Sales Tax Payable		-		-		-		37,077 (1,392)		-		37,077 (1,392)
·			_				_	(1,002)				(1,002)
Long Term Liabilities General obligation Bonds		_		-		_		-	(	6,195,000		6,195,000
Total Liabilities		15,456		141,599	_			67,868		6,195,000		6,419,923
		10,400		141,099	_		—	07,000		5,195,000		0,413,323
Fund Equity										440.047		0 4 4 0 0 4 7
Investment in improvements		-	-			-		-		3,146,317		3,146,317
Fund Balance assigned for Roof Fund balance		- 206,966		- 543,323		- 432,250		- 352,785		- D		- 1,535,324
Fund balance					_		_				—	
		206,966		543,323	_	432,250		352,785	_	3,146,317		4,681,641
	\$	222,422	\$	684,922	\$	432,250	\$	420,653	\$ 9	9,341,317	\$	11,101,564
Heat	her	Ridge Metre	оро	litan Distric	t							
Recond	ciliat	ion of Cash			nce							
		As of 4/30					•					
Total Cash	\$	178,567	\$	684,922	\$	368,629	\$	350,728				
Petty cash		-		-		- 63,621		2,450				
Accounts receivable taxes Inventory		33,230				03,021		- 29,614				
Receivable from GCAT		-		-		-		37,861				
Receivable Rent		- 10,625		-		_		57,001				
Accounts Payable		(15,456)		(141,599)		-		(18,860)				
Deposits from tournaments		-		-		-		(1,500)				
Payable to clubs		-		-		-		(2,646)				
Outstanding premium cards		-		-		-		(37,077)				
Payable to Gift Cards		-		-		-		(9,177)				
Sales tax payable		-						1,392				
Fund balance	<u>\$</u>	206.966	<u>\$</u>	543.323	<u>\$</u>	432.250	<u>\$</u>	352,785				

### Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual For the 4 Months Ended April 30, 2018 General Fund See Accountant's Compilation Report

	(Amended)		•		Variance		Prior Year			
	Annual				Year to	Favorable		Current		Year to
	<u>Budget</u>		<u>Actual</u>		<u>Date</u>	(Unfavorable)		<u>Month</u>		<u>Date</u>
Revenues										
Property taxes	\$ 220,26		•	\$		\$ (91,277)		31,921	\$	104,659
Specific ownership taxes	15,43	3	1,221		5,459	(9,974)		952		4,515
Misc Income	2,00	0	-		-	(2,000)		-		-
Rent Income	120,00	0	10,625		42,500	(77,500)		10,000		40,000
Interest income	2,05	7	1,231	_	3,592	1,535		485		1,555
	359,75	<u> </u>	45,564	_	180,542	(179,216)	_	43,358	_	150,729
Expenditures										
Accounting	17,00	0	-		3,152	13,848		876		5,362
Audit	8,000	C	-		-	8,000		-		-
Legal	45,000	D	2,770		6,620	38,380		3,596		9,556
Insurance	10,000	C	-		9,578	422		-		9,939
Community Communication	35,000		3,273		13,410	21,590		2,660		10,378
Social function	1,000		3,395		4,214	(3,214)		-		-
Consultant Fees/Mgmt Fees	30,000		2,592		10,370	19,630		2,592		10,370
Professional Fees	-	_	-		2,674	(2,674)		-		_
Pest Control	1,200	)	83		330	870		-		330
Miscellaneous	500		77		148	352		46		167
Building-2nd Floor/Repairs/Main	_		-		-	-				-
Building Repairs	50,000	2	10,175		26,884	23,116		2,381		7,179
Building - Utilities/Electric	38,000		1,264		7,839	30,161		2,544		9,590
Building - Utilities/Gas	15,000		1,000		6,005	8,995		1,044		6,122
	25,000		1,657		5,913	19,087		1,452		5,275
Building - Utilities/Water/Sewer			238		5,913	(1,177)		1,452		1,740
Utilities/Telephone	4,000							- 815		
Landscaping	18,000		1,340		5,335	12,665				2,635
Security	2,500		72		290	2,210		72		360
Meals & Entertainment	5,000		112		541	4,459		436		1,234
Computer/Internet	1,000		-		-	1,000		-		15
Dues & Subscriptions	300		-		-	300		-		285
Licenses/Permits/Fees	200		-		-	200		**		100
Office Supplies/Expense	500		-		-	500		-		-
Advertising	500		-		-	500		-		-
Treasurer's Fees	3,304		487		1,935	1,369		479		1,570
Training/Education	500		-		-	500		-		-
Employee Relations	500	)	350		970	(470)		-		220
Janitorial Supplies	500		-		-	500		-		-
Trash Removal	7,000	)	523		2,091	4,909		-		1,281
Mileage/Travel/Lodging	2,000	)	209		852	1,148		139		459
Election	1,000	)	166		2,216	(1,216)		-		-
Contingency	166,982	2	-		***	166,982		-		-
Emergency reserve	7,875	5	-		-	7,875		-		-
	497,361		29,783		116,544	380,817		19,132		84,167
Excess (deficiency) of revenues	· · · · · · ·		<u> </u>			<u></u>				
over expenditures	(137,603	3)	15,781		63,998	201,601		24,226		66,562
Fund balance - beginning	137,603	<u> </u>	191,185	_	142,968	5,365	_	160,004		117,668
Fund balance - ending	<u>\$</u> .	- \$	206,966	\$	206,966	\$ 206,966	\$	184,230	\$	184,230

## Heather Ridge Metropolitan District Budget and Actual Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual For the 4 Months Ended April 30, 2018 Capital Fund

					Variance	Prior	Year
	Annual			Year to	Favorable	Current	Year to
	<u>Budget</u>	<u>Actual</u>		<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>
Revenues							
Bond Proceeds	\$-	\$	- \$	s -	\$ -	\$-	\$ -
Premium on Bonds	-		-	-	-	-	-
Miscellaneous Income	-		-	-	-	-	-
Interest income		1,`	01	4,121	4,121	648	3,256
	-	1,1	01	4,121	4,121	648	3,256
Expenditures							
Capital Improvements	-	-		-	-	-	-
Planning & Engineering	-	-		-	-	-	-
Permits	-	-		-	-	-	-
Wells	-	-		-		-	-
Maintenance Building Roof	-	-		-	-	-	-
Clubhouse Outside Lighting		-		64 6	-	-	-
Software System	-	-		-		-	-
Golf Equipment	-	-		-	-	-	-
Perimeter Fence	-	-		-	-	-	-
Range Netting	-	-		-	-	-	-
Website Development	-	-		-	-	-	-
Improvements	-	-		-	-	-	-
Irrigation/Project/Improvements	740,557	-		-	740,557	5,000	82,120
Cart Path Improvements	-	-	50	55,969	(55,969)	et.	318,565
Fencing Deduine Lat Incomposite	-		50	3,150	(3,150)	-	-
Parking Lot Improvements	•	130,1		130,174	(130,174)	-	_
Design Consulting/Master Plan Miscellaneous	-	11,4	20	11,425	(11,425)	- 24	60
Miscellaneous				••			
	740,557	144,7	νq	200,718	539,839	5,024	400,745
	140,007			200,710		0,024	400,740
Excess (deficiency) of revenues							
over expenditures	(740,557)	(143,6	48)	(196,597)	543,960	(4,376)	(397,489)
	(140,001)	(140,0	-0)	(100,007)	0-0,000	(4,010)	(007,100)
Fund balance - beginning	740,557	686,9	71 _	739,920	(637)	748,591	1,141,704
Fund balance - ending	<u>\$</u>	<u>\$ 543,3</u>	<u>23</u> \$	543,323	<u>\$     543,323</u>	<u>\$ 744,215</u>	<u>\$ 744,215</u>

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual For the 4 Months Ended April 30, 2018 Debt Fund

							١	Variance		Prior	Yea	ar
		nnual				Year to		avorable		Current		Year to
_	<u>B</u>	<u>udget</u>		<u>Actual</u>		<u>Date</u>	<u>(U</u> r	nfavorable)		Month		<u>Date</u>
Revenues Breparty taxaa	\$	421,382	\$	62,187	\$	246,840	\$	(174 540)	¢	86,050	\$	202 124
Property taxes Specific ownership taxes	φ	29,523	φ	2,336	φ	240,040	φ	(174,542) (19,079)		2,567	φ	282,124 12,171
Transfer from Capital Projects F		-		-		-		-		-		-
Bond Proceeds		-		-		-		_		-		-
Premium on Bonds		-		-		-		-		-		-
Interest income		500	_	114		345	_	(155)		42		158
		454 405		04.007		057.000		(400 770)		00.050		004 452
		451,405	_	64,637		257,629		(193,7 <u>76</u> )	—	88,659		294,453
Expenditures Bond Interest '09				-								
Bond Interest '11		-		-		-		-		-		-
Bond Principal '16		190,000		-		-		190,000		-		_
Bond Interest '16		210,300		-		-		210,300		-		_
Accounting		-		-		-		-		-		-
Issuance Costs		-		-		-		-		-		-
Refunding Escrow		-		-		-		-		-		-
Bond Insurance		-		-		-		-		-		-
Trustee Fees		5,000		-		-		5,000		-		-
Legal Expenses		-		-		-		-		-		4 000
Treasurer Fees		6,321		933		3,703		2,618		1,291		4,232
Contingency		5,000	—	••		-		5,000		-		-
		416,621		933		3,703	_	412,918	_	1,291		4,232
Excess (deficiency) of revenues over expenditures		34,784		63,704		253,926		219,142		87,368		290,221
Fund balance - beginning		184,879	_	368,546		178,324		(6,555)		282,899		80,046
Fund balance - ending	\$	219,663	\$	432,250	\$	432,250	\$	212,587	\$	370,267	\$	370,267

# Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Enterprise Funds Budget and Actual For the 4 Months Ended April 30, 2018

Enterprise Fund

See Accountant's	Compilation Report
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	(Amended)		• •	Variance	Prior Year			
	Annual	Current	Year to	Favorable	Current	Year to		
	Budget	<u>Month</u>	Date	<u>(Unfavorable)</u>	<u>Month</u>	Date		
Revenues								
Golf Course Revenue	\$-	\$ -	\$ -	\$ -	\$ -	\$-		
Golf Packages	40,000	2,300	31,100	(8,900)	2,400	37,600		
Men's Club Redeemed	(400)	(283)	(1,094)	(694)	-	(490)		
Premium Cards Redeemed	(12,000)	(717)	(706)	11,294	(1,575)	(4,045)		
Tournaments	-	-	-	-	-	-		
Cart Fees	148,960	16,452	35,337	(113,623)	12,766	29,811		
Green Fees	450,000	55,749	124,435	(325,565)	43,544	115,760		
Range ball fees	30,800	4,578	9,160	(21,640)	2,991	6,914		
Club Rentals	-	-	-	-	-	-		
Merchandise	30,500	3,259	6,813	(23,687)	2,620	7,111		
Miscellaneous Income	4,200	84	670	(3,530)	175	510		
Interest income				-		-		
	692,060	81,422	205,715	(486,345)	62,921	193,171		
Expenditures								
Golf Course operations	351,328	30,121	87,524	263,804	35,897	102,078		
Administration Expenses	90,600	6,160	28,620	61,980	6,842	29,331		
Grounds expense	306,500	48,630	111,856	194,644	40,290	132,620		
	748,428	84,911	228,000	520,428	83,029	264,029		
Excess (deficiency) of revenues								
over expenditures	(56,368)	(3,489)	(22,285)	34,083	(20,108)	(70,858)		
Fund balance - beginning	412,109	356,274	375,070	(37,039)	332,086	382,836		
Fund balance - ending	<u>\$ 355,741</u>	<u>\$ 352,785</u>	<u>\$ 352,785</u>	<u>\$ (2,956</u> )	<u>\$ 311,978</u>	<u>\$ 311,978</u>		

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds Budget and Actual For the 4 Months Ended April 30, 2018 Enterprise Fund

	(Amended)					Variance		Prio	r Yea	ar
	Annual		Current		Year to	Favorable		Current		Year to
	Budget		<u>Month</u>		<u>Date</u>	(Unfavorable)		<u>Month</u>		<u>Date</u>
Golf Course operations										
Merchandise	\$ 24,000	\$	3,634	\$	(238)	\$ 24,238	\$	3,375	\$	10,261
Equipment lease		Ť		Ŷ	(200)	• = 1,200	Ψ		Ψ	
District Consultants	-		-		-	-		-		-
F&B Expenses promo	-		-		-	-		-		-
Tournament commissions	-		_		-	_		_		_
Tournament Expense	500		_		_	500		-		_
Wages and benefits	134,333		10,530		25,580	108,753		10,853		25,573
Business licenses and permits	100		10,000		20,000	100,700		10,000		20,010
Advertising	800		-		1,177	(377)		-		_
Bank Service charges			_		1,177	(0/7)		_		
Credit Card Fees	15,000		1,005		2,585	12,415		865		5,094
Meals and entertainment	700		1,005		2,303	550		005		163
Charitable community relations	700		-		150	550		-		105
	400		60		- 94	306		-		-
Club Rental Expense	3,000		00		94 750	2,250		-		750
Computer and internet expenses	5,000		100		4.578	422		- 11,387		12,025
Driving range supplies	300		100		4,370	300		11,507		110
Dues and subscriptions	600		50		- 85	515		- 44		135
Employee relations	000		50		05	515				155
Equipment facility rental	750		-		200	550		-		200
GHIN expense	750		-		200	550		-		200
Golf Club Repairs	- 		0.600		23,934	42,961		4,575		18,369
Golf Cart Lease	66,895		9,609		23,934	,		4,575		215
Golf Lessons	700		-		324	700		228		1.442
Golf Cart Repairs	8,000		-		324 259	7,676		145		433
Janitorial expense	3,120		133	(#)3	209	2,861		140		433
Laundry/Cleaning expense			-		-	-		-		- 245
Licenses/Permits/Fees	245		-		245	-		-		7,078
Insurance	8,626		-		8,626 638	862		375		851
Office Supplies/Expenses	1,500		94					192		2,667
Operating Supplies	12,000		558		1,902	10,098		192		2,007
Golf Supplies	-		-		-	100		-		-
Pest control	100		-		-	100		-		-
Postage and Delivery	100		-		-	100		-		-
Printing Stationary	4,000		106		- 1.048	- 2,952		427		945
Repairs/Maintenance	4,000		100		1,040	2,952		427		940
Training education	1 500		-		130	1 270		-		320
Trash removal	1,500		4 007			1,370		1,165		4,182
	17,500		1,227 519		5,503	11,997		414		
Utilities -gas	11,000		519 414		1,877	9,123		363		2,236
Utilities - water	6,000				1,476	4,524		303		1,317
Utilities telephone	6,000		184 82		1,461 324	4,539 676		- 82		1,739 410
Security	1,000		- 02		324	0/0		02		410
Custodial Supplies	42.000				4 000	9,000		1 000		4 000
District Management	12,000		1,000		4,000	8,000		1,000		4,000
Miscellaneous expense	2,800		22 794		22 794	2,778		407		1 240
Building Maintenance	2,759		194		794	1,965		407		1,318
Costs Associated with 2nd Floor		<b>a</b>		<i>e</i>		- 000 004		25.007	<u>e</u>	400.070
Total Golf Course Operations	<u>\$ 351,328</u>	\$	30,121	\$	87,524	\$ 263,804	<u>\$</u>	35,897	\$	102,078

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds Budget and Actual For the 4 Months Ended April 30, 2018 Enterprise Fund

	(Aı	mended)					\	/ariance		Prio	r Ye	ar
		Annual Budget		Current Month		Year to Date		avorable nfavorable)		Current Month		Year to Date
Administration Expenses	7	Juuger		MOIL		Date	101	Πανφιάρις/		MOTICI		Date
Accounting	\$	10,000	\$	-	\$	2,231	\$	7,769	\$	618	S	2,660
Legal	Ψ	6,000	Ψ	_	Ψ	2,325	Ψ	3,675	Ŷ	010	Ψ.	825
Consulting fees		0,000		-		2,525		3,075		-		025
		74 000		6 4 4 4		24.020		40.071		6,210		25,815
Wages and Benefits		74,000		6,141		24,029		49,971		0,210		20,010
Office operations		-		-		-		-		-		-
Computer and internet expenses		-		-		-		-		-		-
Repairs/Maintenance		-		-		-		-		-		-
Operating supplies		-		-		-		-		-		-
Office Supplies		-		-		-		-		-		-
Janitorial		-		-		-		-		-		-
Postage and delivery		-		-		-		-		-		-
Printing/Stationery		500		-		-		500		-		-
Professional fees		-		-		-		-		-		-
Security				-		-		-		-		-
Training/education		-		-		-		-		-		-
Travel/mileage/lodging		_		-		-		-		-		-
Utilities - Satellite/cable				-		_		_		_		_
Miscellaneous		100		19		35		65		14		31
Wiscellaneous					_				_			
Total Administrative expenses	\$	90,600	\$	6,160	\$	28,620	<u>\$</u>	61,980	\$	6,842	\$	29, <u>331</u>
Grounds												
Golf course amenities	\$	1,500	\$	-	\$	-	\$	1,500	\$	-	\$	-
Wages and benefits		175,000		15,203		55,556		119,444		19,013		59,026
Gas oil lube		10,000				1,400		8,600		882		1,278
Dues and subscriptions		10,000				575		(575)				570
Employee relations		-		_		010		(010)		_		010
		100		35		35		65				35
Advertising				2,436		5,956		44,044		6,148		12,366
Utility - electric		50,000						,		86		•
Utility - gas		1,100		106		1,065		35				560
Utility - water/sewer		1,300		114		454		846		107		394
Utility - telephone		1,600		143		499		1,101		132		534
Trash Removal		2,700		130		1,764		936		-		1,653
Education/seminars		600		-		35		565		-		-
Computer/Internet		-		-		-				-		-
Operating Supplies		-		-		-		-		-		184
Chemicals		4,000		-		-		4,000		575		575
Equipment repairs/maintenance		15,000		1,389		2,410		12,590		1,053		6,992
Equipment rental						-		-		·		-
Fertilizer		10,000		675		675		9,325		1,764		1,849
Golf course supplies		1,700		341		512		1,188		471		537
		2,000		541				2,000				
Ground improvements		2,000		10.005		25.065				6,053		20 510
Cart Paths, Sand Traps, Trees		-		18,985		25,965		(25,965)				39,519 1,690
Seed, Sod		-		-		-		40.000		1,690		1,090
Landscaping		10,000		-		-		10,000		-		600 1
Licenses/Permits/Fees		300		-				300		-		-
Irrigation repairs		2,700		3,014		5,526		(2,826)		612		945
Amenities		2,000		-		1,277		723		-		748
Sand, soil, gravel		2,500		-		-		2,500		1,225		1,225
Sanitation rental		3,600		450		1,800		1,800		405		1,570
Professional Fees		200		-		-		200		-		-
Repairs/Maint/Shop		600		-		519		81		-		-
Security		900		74		298		602		74		370
Small tools and equipment		7,000		5,500		5,500		1,500		-		
Tires/batteries		100		35		35		65		-		-
Training/Education								-		_		-
Landscape Maintenance		-		-		-		-		-		-
Total Grounds expense	\$	306,500	\$	48,630	\$	111,856	\$	194,644	\$	40,290	\$	132,620
term stration athenda	*		-		-	,	*		<u> </u>		-	_,

Heather Ridge Metropolitan District Golf Operations Profit & Loss

HRMD Golf & Clubhouse P&L 2018 by Month

Income / Expense Statement Summary Actual \$ (000)

**YTD Summary** 

2018 -	YTD
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				20	18 - YID
Description	Jan	Feb	Mar	April	May June July Aug Sept Oct Nov Dec YTE
Significant Operations Event	SNOW	Weather		-	, , , , ,
Golf Rounds	548	373	1,990	2,712	5,62
No Play Days - Weather	16	12	5	4	37
Play Days	15	16	26	26	83
Avg \$ Rev per Round / Star	59.57	92.51	28.71	30.02	36.
Avg \$ Profit per Round / Star		(47.10)	8.92	(1.29)	(3.
Revenue - Golf	32.6	· · · /		81.4	
	32.0	34.5	57.1	81.4	205
Expenses					
Golf Course Operations	23.5	26.1	7.8	30.1	8
Administration	6.6	6.9	9.0	6.2	20
Grounds Operations	21.6	19.1	22.6	48.6	11
Total Expenses	51.6	52.1	39.4	84.9	228
P&L Excess / (Deficiency)	(19.0)	(17.6)	17.8	(3.5)	(22
Kov Exponso Aroas:					
Key Expense Areas:					
Payroll					
Grounds Operations	12.1	14.4	13.9	15.2	55
Golf Course Operations	4.4	4.3	6.4	10.53	24
Administration	5.3	6.4	6.3	6.1	24
Total Payroll	21.7	25.0	26.5	31.9	10
% Povroll to Povonuo	67%	73%	46%	39%	5
% Payroll to Revenue	42%	48%	67%	38%	
% Payroll to Expenses	42 /0	40 /0	07 /0	30 /0	4
Utilities					
Golf Ops & Pro Shop	2.2	2.3	3.4	2.3	1(
Grounds	1.5	1.5	2.3		}
Clubhouse Top Floor	6.0	5.2	9.6	4.2	24
Utilities/Gen Fund Prtn	6.0	5.2	9.6	4.2	
			_		
Clubhouse Maintena					
1st Bldg Repair/Maintenance	0.2	0.5	0.3	0.9	
2nd Bldg Repair/Maintenance	1.3	1.3	14.0	10.2	2
Capital Expenditures	6				To Da
Grounds / Golf	0.0	0.0	0.0	0.0	2,62
Clubhouse	0.0	0.0	0.0	144.7	50
Golf Course	0.0	0.0	0.0	0.0	12
Restaurant - Noonan's	0.0	0.0	0.0	0.0	1(
Total Cap Exp	0.0	0.0	0.0	144.7	3,3
District Fund Accour					of Ins Proceeds in GF
General Fund	30	30	30	30	
* Gen Fund (8/15 Roof Ins Proc		171	161	177	
Capital Fund	741	742	687	543	
Debit Service Fund	187	344	369	432	
Enterprise Fund	356	339	356	353	
TOTAL ALL FUNDS	1,412	1,625	1,603	1,535	
Total Funds less Dbt Svc Must always be > \$100	485	539	547	560	
Bond Balance	6,195	6,195	6,195	6,195	
HR Foundation Bank	12.4	12.4	12.4	12.4	May June July Aug Cont Oct Ney Dec VT
	Jan	Feb	war	April	May June July Aug Sept Oct Nov Dec YT

Notes: This report is a summary prepared from Simmons & Wheeler (S&W) monthly HRMD financial reports

It is not prepared by S&W, rather by the HRMD Directors (2016 GCatHR (Golf Ops) Budget \$899.3k Revenue / \$629.9k Expense)