Heather Ridge Metropolitan District Financial Statements

January 31, 2020

304 Inverness Way South, Suite 490, Englewood, CO 80112

(303) 689-0833

ACCOUNTANT'S COMPILATION REPORT

Board of Directors Heather Ridge Metropolitan District

Management is responsible for the accompanying financial statements of each major fund of Heather Ridge Metropolitan District, as of and for the period ended January 31, 2020, which are comprised of the Balance Sheet and the related Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual for the Governmental Funds, Enterprise Fund and account groups for the one month then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit the Statement of Net Position, Statement of Activities, Statement of Cash Flow, Management Discussion and Analysis and all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the District's financial position and results of operations. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Heather Ridge Metropolitan District because we performed certain accounting services that impaired our independence.

February 14, 2020

Englewood, Colorado

Dinumono z Wheeler P.C.

Heather Ridge Metropolitan District Balance Sheet - Governmental Funds and Account Groups Governmental Funds January 31, 2020

	,	Conoral		Capital		Debt	_	ntorprios	٨٥	oount.		Total
	(General Fund		Capital <u>Fund</u>		Service <u>Fund</u>		nterprise <u>Fund</u>		count roups		Total All Funds
Assets		<u>r unu</u>		<u>r uriu</u>		<u>r unu</u>		<u>r unu</u>	<u></u>	очро	:	7 til T dilao
Current assets		0.4	•		•		•	50 500	•		•	50 504
Cash in checking	\$	81	\$	-	\$	-	\$	58,500	\$	-	\$	58,581
Cash in US Bank		-		-		-		28,629		-		28,629
Cash in COLOTRUST		-		439,028		273,846		382,857		-		1,095,731
Cash in COLOTRUST-Sub Acct		99,189		-		-		2.450		-		99,189
Petty Cash Accounts receivable - taxes		- 4,867		-		- 6,377		2,450		-		2,450 11,244
Cash - Trustee		4,007		-		0,377		-		-		11,2 44 -
Prepaid Expense		250		_		_		250		_		500
Inventory				_		_		22,165		_		22,165
Receivable - GCAT		_		_		_		48,808		_		48,808
Receivable - rent		8,825		_		_		-0,000		_		8,825
receivable form		· · · · · · · · · · · · · · · · · · ·	_	400.000	_	000 000		F 40, 0F0			_	
Other essets		113,212		439,028	_	280,223		543,659				1,376,122
Other assets Improvements									2	146 247		2 146 247
Amount available in debt service		-		-		-		-		146,317		3,146,317 280,223
Amount to be provided for		-		-		-		-		280,223		200,223
retirement of debt								-	5,	529,777		5,529,777
									8,	956,317		8,956,317
	\$	113,212	\$	439,028	\$	280,223	\$	543,659	\$ 8.	956,317	\$	10,332,439
Liabilities and Equity	<u>-</u>		<u>-</u>		<u> </u>		<u>-</u>	,	1 - /	, -	<u>-</u>	, , , , , , , , , , , , , , , , , , , ,
Current Liabilities												
Accounts payable	\$	14,964	\$	8,280	\$	_	\$	7,888	\$	_	\$	31,132
Payable to Clubs	•	-	•	-	•	_	•	2,992	•	-	,	2,992
Payable to Gift Cards		-		-		-		8,737		-		8,737
Outstanding Premium Cards		-		-		-		23,900		-		23,900
Sales Tax Payable					_			(5,625)		-		(5,625)
Long Term Liabilities												
General obligation Bonds					_				5,	810,000		5,810,000
Total Liabilities		14,964		8,280				37,892	5,	810,000		5,871,136
Fund Equity												
Investment in improvements		-		-		-		-	3,	146,317		3,146,317
Fund Balance assigned for Roof		-		-		-		-		-		-
Fund balance		98,248		430,748	_	280,223	_	505,767			_	1,314,986
		98,248		430,748		280,223		505,767	3,	146,317		4,461,303
	\$	113,212	\$	439,028	\$	280,223	\$	543,659	\$ 8,	956,317	\$	10,332,439
				olitan Distri								
Recon	ciliat			Fund Balar	nce							
T-4-1 O1	Φ	As of 1/3			Φ	070 040	Φ.	400.000				
Total Cash	\$	99,270	\$	439,028	\$	273,846	\$	469,986				
Petty cash Accounts receivable taxes		- 4,867		-		6 277		2,450				
Inventory		4,007		-		6,377		22,165				
Receivable from GCAT		-		_		_		48,808				
Receivable Rent		8,825		_		_		40,000				
Accounts Payable		(14,964)		(8,280)		_		(7,888)				
Payable to clubs		(.1,007)		(0,200)		_		(2,992)				
Outstanding premium cards		_		_		_		(23,900)				
Payable to Gift Cards		_		_		_		(8,737)				
Sales tax payable		_		_		_		5,625				
Fund balance	\$	98,248	\$	430,748	\$	280,223	\$	505,767				

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds

Budget and Actual

For the 1 Month Ended January 31, 2020 General Fund

	00	C / (OO	ountant 3 00	iiipi	паноп глоро	Variance		Prior	٧۵٥	ar
	Annual				Year to	Favorable		Current		Year to
	Budget		Actual		Date	(Unfavorable)		Month		Date
Revenues	buaget		Actual		Date	(Omavorabic)		IVIOTILIT		Date
Property taxes	\$ 327,5	54 \$	2,962	\$	2,962	\$ (324,592)	\$	2,109	\$	2,109
Specific ownership taxes	23,2		1,949	Ψ	1,949	(21,331)	Ψ	1,375	Ψ	1,375
Misc Income	4,0		-		-	(4,000)		-		-
Rent Income	135,0		8,825		8,825	(126,175)		7,825		7,825
Interest income	5,0		195		195	(4,805)		1,261		1,261
meres meeme	494,8		13,931	-	13,931	(480,903)		12,570		12,570
Expenditures		 _	10,001	-	10,001	(400,000)	_	12,010		12,070
Accounting	13,0	nn	1,386		1,386	11,614		_		_
Audit	8,2		1,500		1,300	8,200		_		_
Legal	42,0		1,801		1,801	40,199		4,348		4,348
Insurance	11,0		10,994		10,994	40,199		8,634		8,634
Community Communication	45,0		3,699		3,699	41,301		4,641		4,641
Social function	43,0		3,099		3,099	4,000		-		4,041
Consultant Fees/Mgmt Fees	30,0		2,966		2,966	27,034		2,685		- 2,685
Professional Fees	30,0	00	2,900		2,900	21,034		2,000		2,000
		00	-		-	1,200				- 06
Pest Control Miscellaneous	1,2		-		-	•		86 12		86 12
	1,0		- 2.570		- 2 570	1,000				
Building Repairs/Interior	60,0		3,578		3,578	56,422		1,844		1,844
Building Repairs/Exterior	8,0		- 4 074		-	8,000		-		- 200
Building - Utilities/Electric	35,0		1,874		1,874	33,126		2,736		2,736
Building - Utilities/Gas	22,0		2,017		2,017	19,983		2,693		2,693
Building - Utilities/Water/Sewer	22,0		1,080		1,080	20,920		1,166		1,166
Utilities/Telephone	20,0		339		339	19,661		1,449		1,449
Landscaping	25,0		1,648		1,648	23,352		1,908		1,908
Security	13,0		340		340	12,660		75		75
Meals & Entertainment	2,5		38		38	2,462		-		-
Computer/Internet	3,0		-		-	3,000		-		-
Dues & Subscriptions		00	18		18	482		-		-
Licenses/Permits/Fees		00	-		-	200		-		-
Office Supplies/Expense		00	-		-	500		-		-
Advertising	5	00	-		-	500		-		-
Treasurer's Fees	4,9	13	44		44	4,869		32		32
Training/Education	1,5	00	-		-	1,500		-		-
Employee Relations	5	00	-		-	500		-		-
Janitorial Supplies	5	00	-		-	500		-		-
Trash Removal	8,0	00	794		794	7,206		800		800
Mileage/Travel/Lodging	2,5	00	211		211	2,289		229		229
Election	5,0	00	-		-	5,000		-		-
Contingency	103,9	68	-		-	103,968		-		-
Well Funds	107,3	08	-		-	107,308		-		_
Emergency reserve	11,3		-		-	11,379		-		-
	613,1		32,827		32,827	580,341		33,338		33,338
Evenes (deficiency) of revenues			52,527	_	<u> </u>	230,011	_		_	
Excess (deficiency) of revenues over expenditures	(118,3	34)	(18,896)		(18,896)	99,438		(20,768)		(20,768)
Fund balance - beginning	118,3	34	117,144	_	117,144	(1,190)	_	127,452		127,452
Fund balance - ending	\$	- \$	98,248	\$	98,248	\$ 98,248	\$	106,684	\$	106,684

Heather Ridge Metropolitan District

Budget and Actual

Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds

Budget and Actual

For the 1 Month Ended January 31, 2020 Capital Fund

	Annual <u>Budget</u>	Actual	Year to Date	Variance Favorable (Unfavorable)	Prior Current <u>Month</u>	Year Year to Date
Revenues	<u> Duuget</u>	Actual	Date	(Offiavorable)	IVIOTILIT	Date
Bond Proceeds Premium on Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous Income	-	-	-	-	-	-
Interest income	11,000	732	732	(10,268)	1,003	1,003
	11,000	732	732	(10,268)	1,003	1,003
Expenditures						
Capital Improvements	-	-	-	-	-	-
Planning & Engineering	-	-	-	-	-	-
Permits	-	-	-	-	-	-
Wells	-	-	-	-	-	-
Improvements	-	-	-	-	-	-
Cart Path Improvements	429,886	8,280	8,280	421,606	-	-
Fencing	-	-	-	-	-	-
Parking Lot Improvements	-	-	-	-	-	-
Design Consulting/Master Plan Ponds	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Miscellarieous				-		
	429,886	8,280	8,280	421,606		
Excess (deficiency) of revenues						
over expenditures	(418,886)	(7,548)	(7,548)	411,338	1,003	1,003
Fund balance - beginning	418,886	438,296	438,296	19,410	427,533	427,533
Fund balance - ending	\$ -	\$ 430,748	\$ 430,748	\$ 430,748	\$ 428,536	\$ 428,536

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual For the 1 Month Ended January 31, 2020 Debt Fund

					١	√ariance	Prior	Yea	ar
	Annual			Year to	F	avorable	Current		Year to
	<u>Budget</u>		<u>Actual</u>	<u>Date</u>	(Ur	<u>nfavorable)</u>	<u>Month</u>		<u>Date</u>
Revenues									
Property taxes	\$ 429,208	\$	3,881	\$ 3,881	\$	(425, 327)	\$ 4,045	\$	4,045
Specific ownership taxes	30,045		2,554	2,554		(27,491)	2,631		2,631
Interest income	1,500		83	83		(1,417)	128		128
	460,753	_	6,518	 6,518		(454,235)	6,804		6,804
Expenditures									
Bond Principal '16	205,000		-	-		205,000	-		-
Bond Interest '16	194,900		-	-		194,900	-		-
Trustee Fees	5,000		-	-		5,000	-		-
Treasurer Fees	6,438		58	58		6,380	61		61
Contingency	 5,007		-	 -		5,007	 -		-
	416,345		58	58		416,287	61		61
						_			
Excess (deficiency) of revenues									
over expenditures	44,408		6,460	6,460		(37,948)	6,743		6,743
Fund balance - beginning	 269,793		273,763	 273,763		3,970	 224,915		224,915
Fund balance - ending	\$ 314,201	\$	280,223	\$ 280,223	\$	(33,978)	\$ 231,658	\$	231,658

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis

Enterprise Funds Budget and Actual

For the 1 Month Ended January 31, 2020 Enterprise Fund

				Variance	Prior	Year
	Annual	Current	Year to	Favorable	Current	Year to
	<u>Budget</u>	<u>Month</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>
Revenues						
Golf Course Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Golf Packages	30,000	13,600	13,600	(16,400)	9,000	9,000
Cart Packages	-	-	-	-	-	-
Men's Club Redeemed	1,000	584	584	(416)	-	-
Premium Cards Redeemed	(10,000)	(1,219)	(1,219)	8,781	(345)	(345)
Tournaments	-	-	-	-	-	-
Cart Fees	250,000	6,505	6,505	(243,495)	2,612	2,612
Green Fees	750,000	10,189	10,189	(739,811)	6,379	6,379
Range ball fees	50,000	979	979	(49,021)	442	442
Club Rentals	-	-	-	-	-	-
Merchandise	40,000	1,907	1,907	(38,093)	150	150
Miscellaneous Income	4,000	1	1	(3,999)	15	15
Interest income		859	859	859		
	1,115,000	33,405	33,405	(1,081,595)	18,253	18,253
Expenditures						
Golf Course operations	351,328	23,420	23,420	327,908	25,842	25,842
Administration Expenses	88,388	7,046	7,046	81,342	6,336	6,336
Grounds expense	483,337	21,428	21,428	461,909	24,084	24,084
	923,053	51,894	51,894	871,159	56,262	56,262
Excess (deficiency) of revenues						
over expenditures	191,947	(18,489)	(18,489)	(210,436)	(38,009)	(38,009)
·	·	, , ,	, , ,	, , ,	, , ,	, ,
Fund balance - beginning	557,899	524,256	524,256	(33,643)	412,357	412,357
Fund balance - ending	\$ 749,846	\$ 505,767	\$ 505,767	\$ (244,079)	\$ 374,348	\$ 374,348

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds

Budget and Actual For the 1 Month Ended January 31, 2020 Enterprise Fund

				Variance	Prior	Year
	Annual	Current	Year to	Favorable	Current	Year to
	<u>Budget</u>	<u>Month</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>
Oalf Oarman and them						
Golf Course operations	¢ 04.000	ф C40	ф C40	Φ 00.050	ф 400	Ф 400
Merchandise	\$ 24,000	\$ 642	\$ 642	\$ 23,358	\$ 463	\$ 463
Equipment lease	-	-	-	-	-	-
District Consultants	-	-	-	-	-	-
F&B Expenses promo	-	-	-	-	-	-
Tournament commissions	-	-	-	-	-	-
Tournament Expense						-
Wages and benefits	134,333	4,562	4,562	129,771	4,785	4,785
Business licenses and permits		-	-	-	-	-
Advertising	1,300		-	1,300	175	175
Credit Card Fees	15,000		385	14,615	364	364
Meals and entertainment	700	-	-	700	-	-
Charitable community relations	-	-	-	-	-	-
Club Rental Expense	400	37	37	363	-	-
Computer and internet expenses	3,000	-	-	3,000	-	-
Driving range supplies	21,000	44	44	20,956	27	27
Dues and subscriptions	300	-	-	300	150	150
Employee relations	600	567	567	33	-	-
Equipment facility rental	-	-	-	-	-	-
GHIN expense	750	200	200	550	200	200
Golf Club Repairs	-	-	-	-	-	-
Golf Cart Lease	55,000	4,884	4,884	50,116	4,884	4,884
Golf Lessons	700		-	700	-	-
Golf Cart Repairs	8,000	30	30	7,970	_	_
Janitorial expense	2,500	-	-	2,500	_	_
Laundry/Cleaning expense	_,000	_	_	_,000	_	_
Licenses/Permits/Fees	245	_	_	245	_	_
Insurance	8,000	6,046	6,046	1,954	9,668	9,668
Office Supplies/Expenses	1,500		717	783	150	150
Operating Supplies	12,000	350	350	11,650	100	100
Golf Supplies	12,000	330	550	11,000	_	_
Pest control	100	_	_	100	_	_
Postage and Delivery	100	-	-	100	-	-
Printing Stationary	100	-	-	100	-	-
	4,000	1,259	1,259	2,741	247	247
Repairs/Maintenance	4,000	75	75		241	241
Training education	1 500			(75)	-	-
Trash removal	1,500		4 202	1,500	4 225	4 225
Utilities -electric	17,500		1,263	16,237	1,335	1,335
Utilities -gas	11,000		501	10,499	624	624
Utilities - water	6,000	269	269	5,731	291	291
Utilities telephone	6,000	183	183	5,817	184	184
Clubhouse Improvements	-	-	-	-	-	-
Security	1,000	332	332	668	212	212
Custodial Supplies	-					.
District Management	12,000	·	1,000	11,000	1,000	1,000
Travel/Mileage/Lodging	-	74	74	(74)	33	33
Miscellaneous expense	2,800	-	-	2,800	-	-
Building Maintenance	-	-	-	-	1,050	1,050
Costs Associated with 2nd Floor						
Total Golf Course Operations	\$ 351,328	\$ 23,420	\$ 23,420	\$ 327,908	\$ 25,842	\$ 25,842

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds

Budget and Actual For the 1 Month Ended January 31, 2020 Enterprise Fund

							\	/ariance		Prior	Yea	ar
		Annual		Current		Year to	F	avorable		Current		Year to
		<u>Budget</u>		<u>Month</u>		<u>Date</u>	(Ur	favorable)		<u>Month</u>		<u>Date</u>
Administration Expenses												
Accounting	\$	10,080	\$	462	\$	462	\$	9,618	\$	-	\$	-
Legal		-		-		-		-		-		-
Consulting fees		-		-		-		-		-		-
Wages and Benefits		77,588		6,579		6,579		71,009		6,327		6,327
Office operations		-		-		-		-		-		-
Travel/mileage/lodging		-		-		-		-		-		-
Miscellaneous		720	_	5	_	5		715	_	9	_	9
Total Administrative expenses	\$	88,388	\$	7,046	\$	7,046	\$	81,342	\$	6,336	\$	6,336
Grounds												
Golf course amenities	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_
Wages and benefits	Ψ	276,837	Ψ	16,916	Ψ	16,916	Ψ	259,921	Ψ	15,313	Ψ	15,313
Fuel Charges		10,000		10,910		10,310		10,000		1,986		1,986
Dues and subscriptions		800		400		400		400		710		710
Employee relations		200		400		400		200		710		7 10
Advertising		200		_		_		200		_		_
Utility - electric		73,000		873		873		72,127		(558)		(558)
Utility - gas		1,200		144		144		1,056		149		149
Utility - water/sewer		1,500		127		127		1,373		115		115
Utility - telephone		1,600		343		343		1,257		1,258		1,258
Trash Removal		5,000		526		526		4,474		532		532
Education/seminars		200		520		520		200		552		552
Computer/Internet		100		_				100				_
Operating Supplies		100		_		-		100		_		_
Chemicals		6,000		_		_		6,000				
Equipment repairs/maintenance		11,000		91		91		10,909		180		180
Equipment rental		1,400		-		-		1.400		100		-
Fertilizer		11,000		_		_		11,000		_		_
Golf course supplies		2.000		275		275		1.725		56		56
Ground improvements		1,000		270		270		1,000		-		-
Cart Paths, Sand Traps, Trees		50,000		_		_		50,000		2,375		2,375
Seed, Sod		2,000		_		_		2,000		2,070		2,070
Landscaping		2,000		_		_		2,000		_		_
Licenses/Permits/Fees		500		_		_		500		_		_
Irrigation repairs		1,500		60		60		1,440		_		_
Amenities		1,000		-		-		1,000		_		_
Sand, soil, gravel		2,000		_		_		2,000		_		_
Sanitation rental		6,000		1,253		1,253		4,747		797		797
Professional Fees		3,000		-,200		-,200		3,000		-		-
Repairs/Maint/Shop		2.000		_		_		2.000		189		189
Security		1,000		394		394		606		74		74
Small tools and equipment		10,000		-		-		10,000		-		
Tires/batteries		1,000		_		_		1,000		908		908
Training/Education		500		_		_		500		-		-
Travel/Mileage		-		26		26		(26)		_		_
Landscape Maintenance		_		-		-		(20)		_		_
·	_	100	_	0::==	_	0::	_	101	_		_	
Total Grounds expense	\$	483,337	\$	21,428	\$	21,428	\$	461,909	\$	24,084	\$	24,084

HRMD Golf & Clubhouse P&L 2020 by Month

Income / Expense Statement Summary Actual \$ (000)

YTD Summary

2020 - YTD

Description Significant Operations Event Golf Rounds No Play Days - Weather Play Days Avg \$ Rev per Round / Sta Avg \$ Profit per Round/Start Revenue - Golf Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	23.4 7.0 21.4 51.9 (18.5)	0.0 0.0	0.0 0.0	0.0 0.0	May 0.0	June	July	Aug	Sept	Oct	Nov	Dec	
Golf Rounds No Play Days - Weather Play Days Avg \$ Rev per Round / Sta Avg \$ Profit per Round/Start Revenue - Golf Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	734 9 22 45.51 (25.19) 33.4 23.4 7.0 21.4 51.9 (18.5)				0.0								45.5° (\$25.19
No Play Days - Weather Play Days Avg \$ Rev per Round / Sta Avg \$ Profit per Round/Start Revenue - Golf Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	9 22 45.51 (25.19) 33.4 23.4 7.0 21.4 51.9 (18.5)				0.0								45.5 (\$25.19 33.4
Play Days Avg \$ Rev per Round / Sta Avg \$ Profit per Round/Start Revenue - Golf Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	22 45.51 (25.19) 33.4 23.4 7.0 21.4 51.9 (18.5)				0.0								45.5 (\$25.19 33.
Avg \$ Rev per Round / Sta Avg \$ Profit per Round/Start Revenue - Golf Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	23.4 7.0 21.4 51.9 (18.5)				0.0								45.5° (\$25.19 33.4
Avg \$ Profit per Round/Start Revenue - Golf Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	23.4 7.0 21.4 51.9 (18.5)				0.0								(\$25.19 33.4
Revenue - Golf Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	23.4 7.0 21.4 51.9 (18.5)				0.0								33.4
Expenses Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	23.4 7.0 21.4 51.9 (18.5)				0.0								33. 4
Golf Course Operations Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	7.0 21.4 51.9 (18.5)				0.0								23.4
Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	7.0 21.4 51.9 (18.5)				0.0								23.4
Administration Grounds Operations Total Expenses P&L Excess / (Deficiency)	21.4 51.9 (18.5)				0.0								
Total Expenses P&L Excess / (Deficiency)	51.9 (18.5)				0.0								7.0
P&L Excess / (Deficiency)	(18.5) 16.9				0.0								21.4
P&L Excess / (Deficiency)	16.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	51.9
, ,	16.9			0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(18.5
KOV FYNDNED AFDAE.	16.9												,
Key Expense Areas: Payroll													
Grounds Operations	4.6												16.9
Golf Course Operations													4.6
Administration	6.6												6.6
Total Payroll	28.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	28.1
% Payroll to Revenue	84%												849
% Payroll to Expenses	54%												54%
Utilities													
Golf Ops & Pro Shop	2.2												2.2
Grounds	1.5												1.5
Clubhouse Top Floor	5.4												5.4
Utilities/Gen Fund Prtn	5.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5.4
Clubhouse Maintena	ance/In	nprov	emer	nts (Ge	en Fun	d):							
1st Bldg Repair/Maintenance	1.3		••	(0.	,	 /.							1.3
2nd Bldg Repair/Maintenance	3.6												3.6
Capital Expenditures	S												To Date
Grounds / Golf	8.3												2,634
Clubhouse	0.0												583
Golf Course	0.0												168
Restaurant - Noonan'	0.0												106
Total Cap Exp	8.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3,490
District Fund Accou	nts			*\$75k Day	of Ins Prod	coods in G	С						
General Fund	30			ψ1 JK 1100	oi iiia F100	occus III C	•						
* Gen Fund (8/15 Roof Ins Proc	68												
Capital Fund	431												
Debit Service Fund	280												
Enterprise Fund	506	***************************************		***************************************				***************************************				***************************************	
TOTAL ALL FUNDS	1,315	0	0	0	0	0	0	0	0	0	0	0	
Total Funds less Dbt Svc Must always be > \$100	604	0	0	0	0	0	0	0	0	0	0	0	
Bond Bal (Payoff 2039)	5,810											-	
HR Foundation Bank	12.4												
	Jan	Feb	Mar	April	May	luno	Links	Aua	Sont	Oct	Nov	Dec	YTD