# Heather Ridge Metropolitan District 

Financial Statements
December 31, 2020

## ACCOUNTANTS COMPILATION REPORT

Board of Directors<br>Heather Ridge Metropolitan District

Management is responsible for the accompanying financial statements of each major fund of Heather Ridge Metropolitan District, as of and for the period ended December 31, 2020, which are comprised of the Balance Sheet and the related Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual for the Governmental Funds, Enterprise Fund and account groups for the twelve months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit the Statement of Net Position, Statement of Activities, Statement of Cash Flow, Management Discussion and Analysis and all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the District's financial position and results of operations. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Heather Ridge Metropolitan District because we performed certain accounting services that impaired our independence.


January 15, 2021
Englewood, Colorado

| Heather Ridge Metropolitan District <br> Balance Sheet - Governmental Funds and Account Groups <br> Governmental Funds <br> December 31, 2020 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets | General Fund |  | Capital Fund |  | Catastrophic Fund |  | Debt Service Fund |  | Enterprise Fund |  | Account Groups |  | Total All Funds |  |
| Current assets Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash in checking | \$ | 59,198 | \$ | - | \$ | - | \$ | - | \$ | 300,000 | \$ | \$ | \$ | 359,198 |
| Cash in US Bank |  | - |  | - |  | - |  | - |  | 73,284 |  | - |  | 73,284 |
| Cash in COLOTRUST |  | 8,417 |  | 345,076 |  | - |  | 325,154 |  | 439,613 |  | - |  | 1,118,260 |
| Cash in COLOTRUST-Catastrophic |  | - |  | - |  | 200,036 |  | - |  | - |  | - |  | 200,036 |
| Petty Cash |  | - |  | - |  | - |  | - |  | 2,450 |  | - |  | 2,450 |
| Accounts receivable - taxes |  | 1,603 |  | - |  | - |  | 2,100 |  | - |  | - |  | 3,703 |
| Cash - Trustee |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Prepaid Expense |  | 10,373 |  | - |  | - |  | - |  | 6,579 |  | - |  | 16,952 |
| Inventory |  | - |  | - |  | - |  | - |  | 19,967 |  | - |  | 19,967 |
| Receivable - Noonans/Misc |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Receivable - GCAT |  | - |  | - |  | - |  | - |  | $(15,203)$ |  | - |  | $(15,203)$ |
| Receivable - rent |  | 4,000 |  | - |  | - |  | - |  | - |  | - |  | 4,000 |
|  |  | 83,591 |  | 345,076 |  | 200,036 |  | 327,254 |  | 826,690 |  | - |  | 1,782,647 |
| Other assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Improvements |  | - |  | - |  | - |  | - |  | - |  | 3,146,317 |  | 3,146,317 |
| Amount available in debt service |  | - |  | - |  | - |  | - |  | - |  | 327,254 |  | 327,254 |
| Amount to be provided for retirement of debt |  | - |  | - |  | - |  | - |  | - |  | 5,277,746 |  | 5,277,746 |
|  |  | - |  | - |  | - |  | - |  | - |  | 8,751,317 |  | 8,751,317 |
|  | \$ | 83,591 | \$ | 345,076 | \$ | 200,036 | \$ | 327,254 | \$ | 826,690 |  | \$ 8,751,317 | \$ | 10,533,964 |
| Liabilities and Equity Current Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable | \$ | 19,887 | \$ | 13,806 | \$ | - | \$ | - | \$ | 11,397 | \$ | \$ | \$ | 45,090 |
| Payable to Clubs |  | - |  | - |  | - |  | - |  | 4,342 |  | - |  | 4,342 |
| Payable to Gift Cards |  | - |  | - |  | - |  | - |  | 8,825 |  | - |  | 8,825 |
| Outstanding Premium Cards |  | - |  | - |  | - |  | - |  | $27,821$ |  | - |  | $27,821$ |
| Sales Tax Payable |  | - |  | - |  | - |  | - |  | $(6,491)$ |  | - |  | $(6,491)$ |
| Long Term Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General obligation Bonds |  | - |  | - |  | - |  | - |  | - |  | 5,605,000 |  | 5,605,000 |
| Total Liabilities |  | 19,887 |  | 13,806 |  | - |  | - |  | 45,894 |  | 5,605,000 |  | 5,684,587 |
| Fund Equity |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment in improvements |  | - |  | - |  |  |  | - |  | - |  | 3,146,317 |  | 3,146,317 |
| Fund Balance assigned for Roof |  | - |  | - |  |  |  | - |  | - |  | - |  | - |
| Fund balance |  | 63,704 |  | 331,270 |  | 200,036 |  | 327,254 |  | 780,796 |  | - |  | 1,703,060 |
|  |  | 63,704 |  | 331,270 |  | 200,036 |  | 327,254 |  | 780,796 |  | 3,146,317 |  | 4,849,377 |
|  | \$ | 83,591 | \$ | 345,076 | \$ | 200,036 | \$ | 327,254 | \$ | 826,690 |  | \$ 8,751,317 | \$ | 10,533,964 |
| Heather Ridge Metropolitan District Reconciliation of Cash to Fund Balance As of 12/31/2020 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Cash | \$ | 67,615 | \$ | 345,076 | \$ | 200,036 | \$ | 325,154 | \$ | 812,897 |  |  |  |  |
| Petty cash |  | - |  | - |  | - |  | - |  | 2,450 |  |  |  |  |
| Accounts receivable taxes |  | 1,603 |  | - |  | - |  | 2,100 |  | - |  |  |  |  |
| Inventory |  | - |  | - |  | - |  | - |  | 19,967 |  |  |  |  |
| Receivable |  | - |  | - |  | - |  | - |  | $(15,203)$ |  |  |  |  |
| Receivable Rent |  | 4,000 |  | - |  | - |  | - |  | - |  |  |  |  |
| Accounts Payable |  | $(19,887)$ |  | $(13,806)$ |  | - |  | - |  | $(11,397)$ |  |  |  |  |
| Payable to clubs |  | - |  | - |  | - |  | - |  | $(4,342)$ |  |  |  |  |
| Outstanding premium cards |  | - |  | - |  | - |  | - |  | $(27,821)$ |  |  |  |  |
| Payable to Gift Cards |  | - |  | - |  | - |  | - |  | $(8,825)$ |  |  |  |  |
| Sales tax payable |  | - |  | - |  | - |  | - |  | 6,491 |  |  |  |  |
| Fund balance | \$ | 63,704 | \$ | 331.270 | \$ | 200,036 | \$ | 327,254 | \$ | 780,796 |  |  |  |  |

Heather Ridge Metropolitan District
Statement of Revenues, Expenditures and Changes in Fund Balance
Governmental Funds
Budget and Actual
For the 12 Months Ended December 31, 2020
General Fund
See Accountant's Compilation Report

|  | Annual Budget |  | Actual |  | Year to Date |  | Variance Favorable (Unfavorable) |  | Prior Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Current Month | Year to Date |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Property taxes | \$ | 327,554 |  |  | \$ | - | \$ | 327,546 | \$ | (8) | \$ | - | \$ | 218,972 |
| Specific ownership taxes |  | 23,280 |  | 1,603 |  |  |  | 23,212 |  | (68) |  | 1,436 |  | 17,194 |
| Misc Income |  | 4,000 |  | 3,558 |  | 3,558 |  | (442) |  | - |  | 3,422 |
| Rent Income |  | 135,000 |  | 4,000 |  | 96,950 |  | $(38,050)$ |  | 6,825 |  | 128,900 |
| Transfer from Enterprise Fund |  | - |  | - |  |  |  |  |  | - |  |  |
| Interest income |  | 5,000 |  | 6 |  | 1,695 |  | $(3,305)$ |  | 208 |  | 5,064 |
|  |  | 494,834 |  | 9,167 |  | 452,961 |  | $(41,873)$ |  | 8,469 |  | 373,552 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounting |  | 13,000 |  | 2,381 |  | 18,102 |  | $(5,102)$ |  | 1,853 |  | 15,388 |
| Audit |  | 8,200 |  | - |  | 8,500 |  | (300) |  | - |  | 8,300 |
| Legal |  | 42,000 |  | 1,077 |  | 21,415 |  | 20,585 |  | 1,006 |  | 22,469 |
| Insurance |  | 11,000 |  | - |  | 12,067 |  | $(1,067)$ |  | - |  | 9,675 |
| Community Communication |  | 45,000 |  | 3,699 |  | 44,567 |  | 433 |  | 3,699 |  | 45,375 |
| Social function |  | 4,000 |  | - |  | - |  | 4,000 |  | - |  | - |
| Consultant Fees/Mgmt Fees |  | 30,000 |  | 2,966 |  | 35,592 |  | $(5,592)$ |  | 2,966 |  | 35,754 |
| Professional Fees |  | - |  | - |  | 950 |  | (950) |  | - |  | - |
| Pest Control |  | 1,200 |  | - |  | - |  | 1,200 |  | - |  | 690 |
| Miscellaneous |  | 1,000 |  | - |  | - |  | 1,000 |  | 892 |  | 1,000 |
| Building Repairs/Interior |  | 60,000 |  | 8,727 |  | 46,907 |  | 13,093 |  | 3,579 |  | 101,321 |
| Building Repairs/Exterior |  | 8,000 |  | - |  | 6,900 |  | 1,100 |  | - |  | 9,199 |
| Building Repairs/Roofing |  | - |  | - |  | 188,834 |  | $(188,834)$ |  | - |  | - |
| Building - Utilities/Electric |  | 35,000 |  | 2,262 |  | 31,827 |  | 3,173 |  | 2,247 |  | 33,447 |
| Building - Utilities/Gas |  | 22,000 |  | 1,319 |  | 12,514 |  | 9,486 |  | 2,139 |  | 19,730 |
| Building - Utilities/Water/Sewer |  | 22,000 |  | 916 |  | 23,752 |  | $(1,752)$ |  | 1,053 |  | 21,144 |
| Utilities/Telephone |  | 20,000 |  | 1,413 |  | 12,774 |  | 7,226 |  | 340 |  | 17,933 |
| Landscaping |  | 25,000 |  | 130 |  | 15,120 |  | 9,880 |  | 1,066 |  | 21,419 |
| Security |  | 13,000 |  | 440 |  | 4,980 |  | 8,020 |  | 90 |  | 10,202 |
| Meals \& Entertainment |  | 2,500 |  | 954 |  | 1,753 |  | 747 |  | 706 |  | 3,270 |
| Computer/Internet |  | 3,000 |  | - |  | - |  | 3,000 |  | - |  | 2,022 |
| Dues \& Subscriptions |  | 500 |  | 679 |  | 931 |  | (431) |  | 36 |  | 216 |
| Licenses/Permits/Fees |  | 200 |  | - |  | - |  | 200 |  | - |  | - |
| Office Supplies/Expense |  | 500 |  | 1,517 |  | 2,278 |  | $(1,778)$ |  | - |  | 744 |
| Advertising |  | 500 |  | - |  | - |  | 500 |  | - |  | - |
| Treasurer's Fees |  | 4,913 |  | - |  | 4,918 |  | (5) |  | - |  | 3,288 |
| Training/Education |  | 1,500 |  | - |  | - |  | 1,500 |  | - |  | 2,214 |
| Employee Relations |  | 500 |  | - |  | - |  | 500 |  | - |  | - |
| Janitorial Supplies |  | 500 |  | - |  | - |  | 500 |  | - |  | - |
| Trash Removal |  | 8,000 |  | 864 |  | 10,011 |  | $(2,011)$ |  | 794 |  | 8,881 |
| Mileage/Travel/Lodging |  | 2,500 |  | 226 |  | 1,709 |  | 791 |  | 193 |  | 2,572 |
| Election |  | 5,000 |  | - |  | - |  | 5,000 |  | - |  | - |
| Contingency |  | 103,968 |  | - |  | - |  | 103,968 |  | - |  | - |
| Catastrophic Funds |  | 107,308 |  | - |  | - |  | 107,308 |  | - |  | - |
| Emergency reserve |  | 11,379 |  | - |  | - |  | 11,379 |  | - |  | - |
|  |  | 613,168 |  | 29,570 |  | 506,401 |  | 106,767 |  | 22,659 |  | 396,253 |
| Excess (deficiency) of revenues over expenditures |  | $(118,334)$ |  | $(20,403)$ |  | $(53,440)$ |  | 64,894 |  | $(14,190)$ |  | $(22,701)$ |
| Fund balance - beginning |  | 118,334 |  | 84,107 |  | 117,144 |  | $(1,190)$ |  | 118,941 |  | 127,452 |
| Fund balance - ending | \$ | - | \$ | 63,704 | \$ | 63,704 | \$ | 63,704 | \$ | 104,751 | \$ | 104,751 |

Heather Ridge Metropolitan District
Statement of Revenues, Expenditures and Changes in Fund Balance
Governmental Funds
Budget and Actual
For the 12 Months Ended December 31, 2020
Capital Fund
See Accountant's Compilation Report

|  | Annual Budget |  | Actual |  | Year to Date |  | Variance Favorable (Unfavorable) |  | Prior Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Current Month | Year to Date |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Bond Proceeds | \$ | - |  |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Premium on Bonds |  | - |  | - |  |  |  | - |  | - |  | - |  |  |
| Miscellaneous Income |  | - |  | - |  | - |  | - |  | - |  | - |
| Interest income |  | 11,000 |  | 41 |  | 3,161 |  | $(7,839)$ |  | 741 |  | 10,763 |
|  |  | 11,000 |  | 41 |  | 3,161 |  | $(7,839)$ |  | 741 |  | 10,763 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Improvements |  | - |  | - |  | - |  | - |  | - |  | - |
| Planning \& Engineering |  | - |  | - |  | - |  | - |  | - |  | - |
| Permits |  | - |  | - |  | - |  | - |  | - |  | - |
| Cart Path Improvements |  | 429,886 |  | - |  | 96,381 |  | 333,505 |  | - |  | - |
| Landscape Enhancements |  | - |  | 13,806 |  | 13,806 |  | $(13,806)$ |  | - |  | - |
| Miscellaneous |  | - |  | - |  | - |  | - |  | - |  | - |
|  |  | 429,886 |  | 13,806 |  | 110,187 |  | 319,699 |  | - |  | - |
| Excess (deficiency) of revenues over expenditures |  | $(418,886)$ |  | $(13,765)$ |  | $(107,026)$ |  | 311,860 |  | 741 |  | 10,763 |
| Fund balance - beginning |  | 418,886 |  | 345,035 |  | 438,296 |  | 19,410 |  | 437,555 |  | 427,533 |
| Fund balance - ending | \$ | - | \$ | 331,270 | \$ | 331,270 | \$ | 331,270 | \$ | 438,296 | \$ | 438,296 |

Heather Ridge Metropolitan District
Statement of Revenues, Expenditures and Changes in Fund Balance
Governmental Funds
Budget and Actual
For the 12 Months Ended December 31, 2020
Capital - Catastrophic Fund
See Accountant's Compilation Report

|  | Annual Budget |  |  | Actual |  | Year to Date |  | Variance Favorable (Unfavorable) |  | Prior Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Current Month | Year to Date |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bond Proceeds | \$ |  | - |  |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Premium on Bonds |  |  | - |  | - |  |  |  | - |  | - |  | - |  |  |
| Miscellaneous Income |  |  | - |  | - |  | 200,000 |  | 200,000 |  | - |  |  |
| Interest income |  |  | - |  | 21 |  | 36 |  | 36 |  | - |  | - |
|  |  | - |  |  | 21 |  | 200,036 |  | 200,036 |  |  |  |  |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Catastrophic Expense |  | - |  |  | - |  | - |  | - |  |  |  |  |
| Miscellaneous |  | - |  |  | - |  | - |  | - |  |  |  |  |
|  |  | - |  |  | - |  | - |  | - |  |  |  |  |
| Excess (deficiency) of revenues over expenditures |  | - |  |  | 21 |  | 200,036 |  | 200,036 |  |  |  |  |
| Fund balance - beginning |  | - |  |  | 200,015 |  | - |  | - |  |  |  |  |
| Fund balance - ending | \$ |  | - | \$ | 200,036 | \$ | 200,036 | \$ | 200,036 | \$ | - | \$ | - |

Heather Ridge Metropolitan District
Statement of Revenues, Expenditures and Changes in Fund Balance
Governmental Funds
Budget and Actual
For the 12 Months Ended December 31, 2020
Debt Fund
See Accountant's Compilation Report

|  | Annual Budget |  | Actual |  | Year to Date |  | Variance Favorable (Unfavorable) |  | Prior Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Current Month | Year to Date |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Property taxes | \$ | 429,208 |  |  | \$ | - | \$ | 429,200 | \$ | (8) | \$ | - | \$ | 418,919 |
| Specific ownership taxes |  | 30,045 |  | 2,100 |  |  |  | 30,416 |  | 371 |  | 2,747 |  | 32,893 |
| Interest income |  | 1,500 |  | 5 |  | 819 |  | (681) |  | 85 |  | 1,626 |
|  |  | 460,753 |  | 2,105 |  | 460,435 |  | (318) |  | 2,832 |  | 453,438 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Bond Principal '16 |  | 205,000 |  | - |  | 205,000 |  | - |  | - |  | 195,000 |
| Bond Interest '16 |  | 194,900 |  | - |  | 194,900 |  | - |  | - |  | 202,700 |
| Trustee Fees |  | 5,000 |  | - |  | 600 |  | 4,400 |  | - |  | 600 |
| Treasurer Fees |  | 6,438 |  | - |  | 6,444 |  | (6) |  | - |  | 6,290 |
| Contingency |  | 5,007 |  | - |  | - |  | 5,007 |  | - |  | - |
|  |  | 416,345 |  | - |  | 406,944 |  | 9,401 |  | - |  | 404,590 |
| Excess (deficiency) of revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Fund balance - beginning |  | 269,793 |  | 325,149 |  | 273,763 |  | 3,970 |  | 270,931 |  | 224,915 |
| Fund balance - ending | \$ | 314,201 | \$ | 327,254 | \$ | 327,254 | \$ | 13,053 | \$ | 273,763 | \$ | 273,763 |

Heather Ridge Metropolitan District
Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis
Enterprise Funds
Budget and Actual
For the 12 Months Ended December 31, 2020
Enterprise Fund
See Accountant's Compilation Report

|  | Budget |  | Month |  | Date |  | (Unfavorable) |  | Month |  | Date |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Golf Course Revenue | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Golf Packages |  | 30,000 |  | - |  | 19,480 |  | $(10,520)$ |  | - |  | 18,800 |
| Cart Packages |  | - |  | - |  | - |  | - |  | - |  | - |
| Men's Club Redeemed |  | 1,000 |  | - |  | $(1,766)$ |  | $(2,766)$ |  | - |  | 474 |
| Premium Cards Redeemed |  | $(10,000)$ |  | - |  | $(15,200)$ |  | $(5,200)$ |  | (190) |  | $(8,894)$ |
| Tournaments |  | - |  | - |  | - |  | - |  | - |  | - |
| Cart Fees |  | 250,000 |  | 1,710 |  | 384,026 |  | 134,026 |  | 3,878 |  | 224,757 |
| Green Fees |  | 750,000 |  | 3,758 |  | 1,067,815 |  | 317,815 |  | 9,724 |  | 665,509 |
| Range ball fees |  | 50,000 |  | 173 |  | 27,074 |  | $(22,926)$ |  | 599 |  | 43,274 |
| Club Rentals |  | - |  | - |  | - |  | - |  | - |  | - |
| Merchandise |  | 40,000 |  | 180 |  | 51,240 |  | 11,240 |  | 945 |  | 42,124 |
| Miscellaneous Income |  | 4,000 |  | - |  | 857 |  | $(3,143)$ |  | (25) |  | 3,297 |
| Interest income |  | - |  | 62 |  | 4,669 |  | 4,669 |  | 852 |  | 12,392 |
|  |  | 1,115,000 |  | 5,883 |  | 1,538,195 |  | 423,195 |  | 15,783 |  | 1,001,733 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfer to Catastrophic Fund |  | - |  | - |  | 200,000 |  | $(200,000)$ |  | - |  | - |
| Golf Course operations |  | 351,328 |  | 29,247 |  | 472,775 |  | $(121,447)$ |  | 17,238 |  | 345,260 |
| Administration Expenses |  | 88,388 |  | 10,230 |  | 100,299 |  | $(11,911)$ |  | 9,208 |  | 93,895 |
| Grounds expense |  | 483,337 |  | 28,547 |  | 508,581 |  | $(25,244)$ |  | 31,305 |  | 438,289 |
|  |  | 923,053 |  | 68,024 |  | 1,281,655 |  | $(358,602)$ |  | 57,751 |  | 877,444 |
| Excess (deficiency) of revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Fund balance - beginning |  | 557,899 |  | 842,937 |  | 524,256 |  | $(33,643)$ |  | 578,614 |  | 412,357 |
| Fund balance - ending | \$ | 749,846 | \$ | 780,796 | \$ | 780,796 | \$ | 30,950 | \$ | 536,646 | \$ | 536,646 |

Heather Ridge Metropolitan District
Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis
Governmental Funds
Budget and Actual
For the 12 Months Ended December 31, 2020
Enterprise Fund
See Accountant's Compilation Report

|  | Annual Budget |  | Current Month |  | Year to Date |  | Variance <br> Favorable (Unfavorable) |  | Prior Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Current Month | Year to Date |  |  |  |
| Golf Course operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Merchandise | \$ | 24,000 |  |  | \$ | 2,204 | \$ | 40,268 | \$ | $(16,268)$ | \$ | 1,834 | \$ | 28,947 |
| Equipment lease |  | - |  | - |  |  |  | - |  | - |  | - |  | - |
| Professional Fees |  | - |  | 2,750 |  | 2,750 |  | $(2,750)$ |  | - |  | - |
| F\&B Expenses promo |  | - |  | - |  | - |  | - |  | - |  | - |
| Tournament commissions |  |  |  | - |  | - |  | - |  | - |  | - |
| Tournament Expense |  | - |  | - |  | - |  | - |  | - |  | 1,158 |
| Wages and benefits |  | 134,333 |  | 10,644 |  | 190,687 |  | $(56,354)$ |  | 5,829 |  | 131,287 |
| Business licenses and permits |  | - |  | - |  | - |  | - |  | - |  | - |
| Advertising |  | 1,300 |  | - |  | 376 |  | 924 |  | - |  | 3,255 |
| Credit Card Fees |  | 15,000 |  | 1,692 |  | 30,328 |  | $(15,328)$ |  | 511 |  | 18,593 |
| Meals and entertainment |  | 700 |  | - |  | 708 |  | (8) |  | 11 |  | 538 |
| Charitable community relations |  | - |  | - |  | - |  | - |  | - |  | - |
| Club Rental Expense |  | 400 |  | - |  | 4,884 |  | $(4,484)$ |  | - |  | 1,203 |
| Computer and internet expenses |  | 3,000 |  | - |  | - |  | 3,000 |  | - |  | - |
| Driving range supplies |  | 21,000 |  | - |  | 8,595 |  | 12,405 |  | 135 |  | 2,049 |
| Dues and subscriptions |  | 300 |  | 150 |  | 150 |  | 150 |  | - |  | 150 |
| Employee relations |  | 600 |  | - |  | 1,651 |  | $(1,051)$ |  | - |  | 554 |
| Equipment facility rental |  |  |  | - |  | - |  | ) |  | - |  | - |
| GHIN expense |  | 750 |  | - |  | 1,180 |  | (430) |  | 150 |  | 1,050 |
| Golf Club Repairs |  | - |  | - |  | - |  | - |  | - |  | - |
| Golf Cart Lease |  | 55,000 |  | 4,884 |  | 78,665 |  | $(23,665)$ |  | 4,884 |  | 67,348 |
| Golf Lessons |  | 700 |  | - |  | - |  | 700 |  | - |  |  |
| Golf Cart Repairs |  | 8,000 |  | 145 |  | 10,139 |  | $(2,139)$ |  | - |  | 3,136 |
| Janitorial expense |  | 2,500 |  | - |  | 3,277 |  | (777) |  | - |  | 2,730 |
| Laundry/Cleaning expense |  | - |  | - |  | - |  | ) |  | - |  | - |
| Licenses/Permits/Fees |  | 245 |  | - |  | 245 |  | - |  | 36 |  | 381 |
| Insurance |  | 8,000 |  | - |  | 6,046 |  | 1,954 |  | - |  | 9,668 |
| Office Supplies/Expenses |  | 1,500 |  | 213 |  | 3,840 |  | $(2,340)$ |  | 95 |  | 1,535 |
| Operating Supplies |  | 12,000 |  | 240 |  | 9,211 |  | 2,789 |  | - |  | 7,613 |
| Golf Supplies |  | - |  | - |  | - |  | - |  | - |  | - |
| Pest control |  | 100 |  | - |  | - |  | 100 |  | - |  | - |
| Postage and Delivery |  | 100 |  | - |  | 22 |  | 78 |  | 22 |  | 42 |
| Printing Stationary |  | - |  | - |  | - |  | - |  | - |  | - |
| Repairs/Maintenance |  | 4,000 |  | 1,494 |  | 28,409 |  | $(24,409)$ |  | 291 |  | 4,544 |
| Training education |  | - |  | - |  | 75 |  | (75) |  | - |  | - |
| Trash removal |  | 1,500 |  | - |  | - |  | 1,500 |  | - |  | - |
| Utilities -electric |  | 17,500 |  | 1,347 |  | 18,236 |  | (736) |  | 1,257 |  | 17,879 |
| Utilities -gas |  | 11,000 |  | 517 |  | 4,100 |  | 6,900 |  | 558 |  | 5,333 |
| Utilities - water |  | 6,000 |  | 229 |  | 4,914 |  | 1,086 |  | 263 |  | 5,971 |
| Utilities telephone |  | 6,000 |  | 1,233 |  | 4,950 |  | 1,050 |  | 184 |  | 3,748 |
| Clubhouse Improvements |  | - |  | - |  | - |  | - |  | - |  | - |
| Security |  | 1,000 |  | 432 |  | 5,034 |  | $(4,034)$ |  | 82 |  | 7,889 |
| Custodial Supplies |  | - |  | - |  | - |  | - |  | - |  | - |
| District Management |  | 12,000 |  | 1,000 |  | 12,000 |  | - |  | 1,000 |  | 12,000 |
| Travel/Mileage/Lodging |  | - |  | 73 |  | 1,192 |  | $(1,192)$ |  | 81 |  | 705 |
| Miscellaneous expense |  | 2,800 |  | - |  | 843 |  | 1,957 |  | - |  | 38 |
| Building Maintenance |  | - |  | - |  | - |  | - |  | 15 |  | 5,916 |
| Costs Associated with 2nd Floor |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Golf Course Operations | \$ | 351,328 | \$ | 29,247 | \$ | 472,775 | \$ | (121,447) | \$ | 7,238 | \$ | 345,260 |

Heather Ridge Metropolitan District
Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis
Governmental Funds
Budget and Actua
For the 12 Months Ended December 31, 2020
Enterprise Fund
See Accountant's Compilation Report

|  | Annual <br> Budget |  | Current Month |  | Year to Date |  | Variance Favorable (Unfavorable) |  | Prior Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Current Month | Year to Date |  |  |  |
| Administration Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounting | \$ | 10,080 |  |  | \$ | 1,446 | \$ | 9,891 | \$ | 189 | \$ | 979 | \$ | 9,379 |
| Legal |  | - |  | - |  |  |  | 8,470 |  | $(8,470)$ |  | - |  | 6,492 |
| Consulting fees |  | - |  | - |  | - |  | - |  | - |  |  |
| Wages and Benefits |  | 77,588 |  | 8,773 |  | 81,656 |  | $(4,068)$ |  | 8,221 |  | 77,593 |
| Office operations |  | - |  | - |  | - |  | - |  | - |  |  |
| Travel/mileage/lodging |  | - |  | - |  | - |  | - |  | - |  | - |
| Miscellaneous |  | 720 |  | 11 |  | 282 |  | 438 |  | 8 |  | 431 |
| Total Administrative expenses | \$ | 88,388 | \$ | 10,230 | \$ | 100,299 | \$ | $(11,911)$ | \$ | 9,208 | \$ | 93,895 |
| Grounds |  |  |  |  |  |  |  |  |  |  |  |  |
| Golf course amenities | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Wages and benefits |  | 276,837 |  | 21,676 |  | 304,017 |  | $(27,180)$ |  | 19,907 |  | 244,246 |
| Fuel Charges |  | 10,000 |  | - |  | 5,566 |  | 4,434 |  |  |  | 11,752 |
| Dues and subscriptions |  | 800 |  | - |  | 400 |  | 400 |  | - |  | 1,050 |
| Employee relations |  | 200 |  | - |  | - |  | 200 |  | - |  | - |
| Advertising |  | - |  | - |  | 45 |  | (45) |  | - |  | 135 |
| Utility - electric |  | 73,000 |  | 4,579 |  | 71,516 |  | 1,484 |  | 2,208 |  | 52,578 |
| Utility - gas |  | 1,200 |  | 119 |  | 1,061 |  | 139 |  | 134 |  | 1,070 |
| Utility - water/sewer |  | 1,500 |  | 118 |  | 1,522 |  | (22) |  | 97 |  | 1,492 |
| Utility - telephone |  | 1,600 |  | 197 |  | 2,223 |  | (623) |  | 146 |  | 2,569 |
| Trash Removal |  | 5,000 |  | 612 |  | 4,679 |  | 321 |  | 1,007 |  | 6,080 |
| Education/seminars |  | 200 |  | - |  | - |  | 200 |  | - |  | - |
| Computer/Internet |  | 100 |  | - |  | - |  | 100 |  | - |  | - |
| Operating Supplies |  | - |  | - |  | 551 |  | (551) |  | - |  | - |
| Chemicals |  | 6,000 |  | - |  | 4,521 |  | 1,479 |  | - |  | 4,405 |
| Equipment repairs/maintenance |  | 11,000 |  | 608 |  | 9,063 |  | 1,937 |  | 456 |  | 12,219 |
| Equipment rental |  | 1,400 |  | 385 |  | 385 |  | 1,015 |  | 434 |  | 434 |
| Fertilizer |  | 11,000 |  | - |  | 7,851 |  | 3,149 |  | - |  | 8,204 |
| Golf course supplies |  | 2,000 |  | - |  | 1,404 |  | 596 |  | 192 |  | 1,721 |
| Ground improvements |  | 1,000 |  | - |  | - |  | 1,000 |  | - |  | - |
| Cart Paths, Sand Traps, Trees |  | 50,000 |  | - |  | 63,301 |  | $(13,301)$ |  | 6,500 |  | 19,918 |
| Seed, Sod |  | 2,000 |  | - |  | 919 |  | 1,081 |  | - |  | - |
| Landscaping |  | - |  | - |  | - |  | - |  | - |  | - |
| Licenses/Permits/Fees |  | 500 |  | - |  | - |  | 500 |  | - |  | 25 |
| Irrigation repairs |  | 1,500 |  | 71 |  | 14,434 |  | $(12,934)$ |  | 150 |  | 27,840 |
| Amenities |  | 1,000 |  | - |  | 713 |  | 287 |  | - |  | 492 |
| Sand, soil, gravel |  | 2,000 |  | - |  | 4,824 |  | $(2,824)$ |  | - |  | 2,398 |
| Sanitation rental |  | 6,000 |  | - |  | 2,430 |  | 3,570 |  | - |  | 5,297 |
| Professional Fees |  | 3,000 |  | - |  | 3,945 |  | (945) |  | - |  | 2,250 |
| Repairs/Maint/Shop |  | 2,000 |  | - |  | 529 |  | 1,471 |  | - |  | 1,114 |
| Security |  | 1,000 |  | 74 |  | 1,208 |  | (208) |  | 74 |  | 888 |
| Small tools and equipment |  | 10,000 |  | - |  | 518 |  | 9,482 |  | - |  | 28,994 |
| Tires/batteries |  | 1,000 |  | - |  | - |  | 1,000 |  | - |  | 908 |
| Training/Education |  | 500 |  | - |  | 230 |  | 270 |  | - |  | 210 |
| Travel/Mileage |  | - |  | 108 |  | 726 |  | (726) |  | - |  | - |
| Landscape Maintenance |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Grounds expense | \$ | 483,337 | \$ | 28,547 | \$ | 508,581 | \$ | $(25,244)$ | \$ | 31,305 | \$ | 438,289 |

2020 - YTD

| Description Significant Operatns Event | Jan sNow | Feb | Mar <br> Covid-19 | April Covid-19 | May <br> Covid-19 | June Covid-19 | July <br> Covid-19 | Aug <br> Covid-19 | Sept <br> Covid-19 | Oct <br> Covid-19 | Nov <br> Snow+Covi | Dec <br> Snow+Covid | YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Golf Rounds | 734 | 335 | 1,841 | 4,767 | 7,205 | 7,050 | 6,962 | 6,753 | 5,339 | 4,110 | 2,662 | 203 | 47,961 |
| No Play Days - Weather | 9 | 27 | 16 | 7 | 0 | 0 | 0 | 0 | 2 | 5 | 9 | 29 | 104 |
| Play Days | 22 | 2 | 15 | 23 | 31 | 30 | 31 | 31 | 28 | 26 | 21 | 2 | 262 |
| Avg \$ Rev per Round / Sta | 45.51 | 66.82 | 32.05 | 23.80 | 29.78 | 31.62 | 31.84 | 34.05 | 35.59 | 34.61 | 31.09 | 28.98 | 32.07 |
| Avg \$ Profit per Round/Start | (25.19) | (101.98) | 2.22 | 8.66 | 16.89 | 15.90 | 14.93 | 13.69 | (26.26) | 7.29 | 2.23 | (306.11) | \$5.35 |
| Revenue - Golf Expenses | 33.4 | 22.4 | 59.0 | 113.5 | 214.5 | 222.9 | 221.6 | 229.9 | 190.0 | 142.3 | 82.8 | 5.9 | 1,538.2 |
|  |  |  | †\$2 |  |  |  |  |  |  |  |  |  |  |
| Golf Course Operations | 23.4 | 30.9 | 20.7 | 31.4 | 44.9 | 54.8 | 48.8 | 63.2 | 250.8 | 45.8 | 28.8 | 29.2 | 672.8 |
| Administration | 7.0 | 6.9 | 7.3 | 9.0 | 8.4 | 9.8 | 8.7 | 9.7 | 8.0 | 7.6 | 7.7 | 10.2 | 100.3 |
| Grounds Operations | 21.4 | 18.8 | 26.8 | 31.8 | 39.6 | 46.2 | 60.2 | 64.6 | 71.4 | 58.9 | 40.4 | 28.5 | 508.6 |
| Total Expenses | 51.9 | 56.5 | 54.9 | 72.2 | 92.8 | 110.8 | 117.7 | 137.5 | 330.2 | 112.3 | 76.8 | 68.0 | 1,281.7 |
| P\&L Excess / (Deficiency) | (18.5) | (34.2) | 4.1 | 41.3 | 121.7 | 112.1 | 104.0 | 92.5 | (140.2) | 30.0 | 5.9 | (62.1) | 256.5 |

Key Expense Areas:
Payroll

| Grounds Operations | 16.9 | 16.7 | 11.0 | 18.6 | 18.3 | 29.6 | 31.7 | 46.0 | 29.9 | 29.0 | 11.1 | 5.6 | 264.4 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Golf Course Operations | 4.6 | 6.3 | 18.8 | 12.8 | 23.5 | 24.4 | 23.1 | 33.2 | 18.9 | 16.3 | 21.7 | 10.6 | 214.2 |
| Administration | 6.6 | 6.6 | 6.6 | 6.4 | 6.4 | 6.4 | 6.5 | 7.8 | 6.4 | 6.4 | 6.6 | 8.8 | 81.7 |
| Total Payroll | 28.1 | 29.6 | 36.4 | 37.9 | 48.2 | 60.4 | 61.4 | 87.0 | 55.2 | 51.7 | 39.3 | 25.0 | 560.3 |
| \% Payroll to Revenue | $84 \%$ | $132 \%$ | $62 \%$ | $33 \%$ | $22 \%$ | $27 \%$ | $28 \%$ | $38 \%$ | $29 \%$ | $36 \%$ | $48 \%$ | $425 \%$ | $36 \%$ |
| \% Payroll to Expenses | $54 \%$ | $52 \%$ | $66 \%$ | $53 \%$ | $52 \%$ | $55 \%$ | $52 \%$ | $63 \%$ | $17 \%$ | $46 \%$ | $51 \%$ | $37 \%$ | $44 \%$ |

## Utilities

| Golf Ops \& Pro Shop | 2.2 | 2.0 | 2.2 | 2.4 | 2.8 | 1.6 | 2.7 | 5.0 | 3.2 | 2.7 | 2.0 | 3.3 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Grounds | 1.5 | 1.3 | 1.2 | 1.8 | 6.0 | 9.1 | 11.7 | 11.2 | 11.3 | 9.6 | 6.6 | 5.0 |
| Clubhouse Top Floor | 5.4 | 5.5 | 5.2 | 4.8 | 6.3 | 4.3 | 9.5 | 11.4 | 9.3 | 7.3 | 6.0 | 5.9 |
| Utilities/Gen Fund Prtn | 5.4 | 5.5 | 5.2 | 4.8 | 6.3 | 4.3 | 9.5 | 11.4 | 9.3 | 7.3 | 6.9 | 5.9 |

## Clubhouse Maintenance/Improvements (Gen Fund):

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 1st Bldg Repair/Maintenance | 1.3 | 0.6 | 0.8 | 2.0 | 3.3 | 4.9 | 2.0 | 2.3 | 2.3 | 2.1 | 4.6 | 1.5 | 27.7 |
| 2nd BIdg Repair/Maintenance | 3.6 | 1.7 | 4.4 | 5.5 | 156.2 | 27.9 | 4.2 | 30.1 | 0.3 | 0.0 | 0.0 | 8.7 | 242.6 |

Capital Expenditures
To Date

| Grounds / Golf | 8.3 | 22.3 | 36.6 | 14.5 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 13.8 | $\mathbf{9 6}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Clubhouse | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | $\mathbf{0}$ |
| Golf Course | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 14.7 | 0.0 | $\mathbf{1 5}$ |
| Restaurant - Noonan' | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | $\mathbf{0}$ |
| Total Cap Exp | 8.3 | 22.3 | 36.6 | 14.5 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 14.7 | 13.8 | $\mathbf{1 1 0}$ |



TOTAL ALL FUNDS 1,315 1,547 1,550 1,660 1,562 1,878 1,977 2,031 2,080 2,092 1,797 1,703

| Total Funds less Dbt Svc <br> Must always be $>\$ 100$ | 604 | 689 | $\mathbf{7 0 0}$ | $\mathbf{7 6 1}$ | $\mathbf{7 3 5}$ | $\mathbf{9 1 5}$ | $\mathbf{1 , 0 0 6}$ | $\mathbf{1 , 0 5 6}$ | $\mathbf{1 , 1 0 1}$ | 1,109 | $\mathbf{1 , 1 2 7}$ | 1,045 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bond Bal (Payoff 12/2039) | 5,810 | 5,810 | 5,810 | 5,810 | 5,810 | 5,810 | 5,810 | 5,810 | 5,810 | 5,810 | 5,605 | 5,605 |
| HR Foundation Bank | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 |

Jan Feb Mar April May June July Aug Sept Oct Nov Dec YTD
Notes: This "Snap Shot" report is a summary prepared from Simmons \& Wheeler (S\&W) monthly HRMD financial reports
It is not prepared by S\&W, rather by the HRMD Directors
(2020 GCatHR (Golf Ops) Budget \$1,115k Rev / \$923.1k Exp - 31k Rounds)

